

NGQUSHWA LOCAL MUNICIPALITY DRAFT BUDGET FOR 2020-2021



NGQUSHWA LOCAL MUNICIPALITY

(EC126)

DRAFT MTREF BUDGET

2020/2021

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PART ONE

EXECUTIVE SUMMARY

In terms of section 227 of the Constitution, local government is entitled to an equitable share of nationally raised revenue to enable it to provide basic services and perform its allocated functions. The local government equitable share is an unconditional transfer that supplements the revenue raised by municipalities (including property rates and service charges). The equitable share provides funding for municipalities to deliver free basic services to poor households and subsidises the cost of administration and other core services for those municipalities that have the least potential to cover these.

The Constitution gives local government substantial own-revenue-raising powers (particularly through property rates and surcharges on services). Municipalities are expected to fund most of their own administrative costs and cross-subsidise basic services for indigent households. The budget must indicate all allocations from made to the municipality through Division of Revenue Act (DoRA).

In view of the aforementioned, the following budget indicators and tables represent a consolidated overview of the proposed 2020/21 Medium-term Revenue and Expenditure Framework for Ngqushwa Local Municipality:

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Consolidated overview:

1. Introduction

Ngqushwa Municipality has implemented mSCOA I July 2017, this means that the municipality has complied with the treasury set deadline to go live in July 2017. With this changed reform the municipality got and used the opportunity to align the budget to each function and individual items, and justifying the actual needs per item.

2. National Treasury Circulars

Municipal Budget Circular no. 98 & 99 for the 2020/21 MTREF

3. Macroeconomic performance and projections 2020 to 2023

2019/2020	2020/2021	2021/2022	2022/2023
4.1%	4.5%	4.6%	4.6%

4. Local Government Bargaining Council

Collective Bargaining Council Agreement for 2018/19 to 2020/2021 financial year is in place and a provision of 6.5% was made for salaries

The Budget pertaining to Employee Related Costs will be performed by the Budget Office in conjunction with HR. (Current as well as proposed new positions).

5. Municipal Running and Operating costs.

Operating expenditure budget was increased by 4.5%

6. Revenue

Ngqushwa municipality must prepare an annual funded budget in terms of Sect 18 of the MFMA and sect 10 (6) of the Municipal Budget and Reporting Regulations.

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OPERATING BUDGET

Operating Budget	ORIGINAL BUDGET 2019/20	ADJUSTED BUDGET 2019/20	OPERATING BUDGET 2020/21
Total Revenue	R 177 270 813	R 174 260 308	R 189 589 133
Less: Operating Expenditure	R 132 086 936	R 143 809 667	R 154 116 682
Less: Capital Transfers	R 30 448 800	R 30 450 641	R 35 472 452
Surplus	(R 14 735 078)	(R 0)	R 0

Included in the abovementioned "Total Revenue" 2020/2021, is an amount of R31 562 100 that relates to MIG and DOE grants.

CAPITAL BUDGET

Capital Budget	ORIGINAL CAPITAL BUDGET 2019/20	ADJUSTED CAPITAL BUDGET 2019/20	CAPITAL BUDGET 2020/21
Capital Budget	R 30 448 800	R 30 450 641	R 35 472 452
Sources of Funding			
MIG/DOE	R 26 538 800	R 26 538 800	R 31 562 100
Own Funds	R 3 910 000	R 3 911 841	R 3 910 352
Total Cap Program	R 30 448 800	R 30 450 641	R 35 472 452

- The 2020/21 Total Revenue has increased by R **15 328 825** compared to 2019/20 Adjustments budget. This is due to the 4.5% tariff increase as well as the implementation of a new General Valuation as from 1 July 2019 and the increase in the number of refuse collection consumers.
- The operating expenditure for 2020/21 financial year has increased by **R 10 307 015** due to the 4.5% increase allowed for general expenditure and 6.5% increase allowed for salary related costs, by National Treasury
- The capital budget has increased by **R 5 021 811** for 2020/21 compared to Adjustment budget, due to the increase in the INEP allocation.

2. Purpose

The purpose of the report is to present the draft MTREF Budget for 2020-2021 financial year to Council for approval.

3. Legal and Statutory requirements

In terms of Section 24 (1) of the MFMA 56 of 2003, the Mayor of a Municipality must for each financial year table the draft Annual budget at a Council meeting at least 90 days before the start of the financial year.

4. Recommendations:

It is recommended that:

- The Council of Ngqushwa Local Municipality approve and adopt in terms of section 16(2) of the Municipal Finance Management Act, (Act 56 of 2003):
- The Draft mScoa compliant budget of the Municipality for the financial year 2020/21 and two outer years, and the single year capital appropriations as set out in the following tables:
- Table A2 - Budget Financial Performance (revenue and expenditure by standard classification)
- Table A3 - Budget Financial Performance (revenue and expenditure by municipal vote)
- Table A4 - Budget Financial Performance (revenue and expenditure)
- Table A5 – Budgeted Capitalization and funding
- Table A6 – Budget Statement of Financial Position
- Table A7 – Budget Statement of Cash Flow
- Table A8 – Budget Cash backed reserves reconciliation
- Table A9 – Budget Asset Management

The Council of Ngqushwa Local Municipality, act in terms of section 75A of the Local Government: Municipal Systems Act (Act 32 of 2000) approves and adopts the following with effect from 1 July 2020:

- 2020/2021 Draft tariffs

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Approve the following draft budget related Policies in line with section 17

(2) (e) when Annual Budget is tabled in terms of 24 2(v):

- Draft reviewed budget policy
- Draft reviewed Virement policy
- Draft reviewed Credit control, debt Collection, Impairment and Bad Debt Write Off policy
- Draft reviewed Expenditure policy
- Draft reviewed Property rates policy
- Draft reviewed Indigent policy
- Draft reviewed Supply Chain Management policy
- Draft reviewed Asset Management policy
- Draft reviewed Insurance policy
- Draft reviewed tariff policy
- Draft reviewed subsistence and travel allowance policy

6. TARIFF SUMMMARY 2020/21

- The Municipality is generating its internal revenue from rates, refuse, rentals and other sources.

2020/21 Draft Tariff Increases:

- The estimated increase for draft Rates tariffs for 2020/21 is 4.5% as set by National Treasury, this percentage is in line with inflation rate. New tariffs for Waste management and planning have been included in the Tariff Structure for 2020/21. All other tariffs have increased by 4.5%.
- The tariffs depicted in the following tables are excluding VAT:

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	<u>TARIFFS</u>	<u>INCREASE</u>	<u>TARIFFS</u>
1 RATES	2019/2020	4,9%	2020/2021
<u>Annual rates of cent in the rand will be levied on all valued properties as follows</u>			
1.1 Commercial, Industrial and Special Properties	R0.0201		R0.0210
1.2 Residential / Vacant land	R0.0100		R0.0105
1.3 Municipal (NB. Municipal Buildings, Public Open Space & Municipal Public Service (exempted) Infrastructure must be totally exempt from rates)	R0.0000		R0.0000
<u>Farming</u>			
1.4 Agricultural land	R0.0025		R0.0026
1.5 PIS (Public Infrastructure Services)	R0.0025		R0.0026
1.6 Farms (Small Holdings)	R0.0100		R0.0105
1.7 Land with improvement (Government Properties)	R0.0388		R0.0407
1.8 Vacant Land (Government Properties) including farms	R0.0513		R0.0538
2 REFUSE REMOVAL SERVICE	2019/2020		2020/2021
2.1 Refuse removal: Households/month	R95		R100
<u>Business</u>			
2.2 Commercial Business (Supermarkets, wholesale etc)	R800		R839
2.3 General Medium Business (Hardware, Retail Shops etc.)	R580		R608
2.4 General Small Business (Shops)	R265		R278
2.5 Refuse removal: Businesses/month	R116		R121
<u>Flats/Property to rent</u>			
2.6 Refuse Removal:per room	R85		R89
<u>Institutions</u>			
2.7 Category 1: Nompumelelo Hospital	R8,147		R8,546
2.8 Category 2: Schools, Clinics, Police Station and other Government entities	R350		R367
<u>Holiday/Short-term accomodation</u>			
2.9 Mpekweni Beach Resort	R8,500		R8,917
2.10 Fish River Sun	R8,722		R9,149
2.11 B & B and Flats	R295		R309
Exclusive of vat:			
Disposal at Santa refuse site			
2.12 Garden refuse per month	R155		R163
2.13 Building rubble per month	R420		R441
2.14 Private residents/ Business 0-1 ton per load	R95		R100

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	2019/2020	2020/2021
3 CEMETERY FEES		
Person resident in the town at the time of death		
3.1 Adult per site	R363	R381
3.2 Child per site	R118	R124
3.3 Digging of grave by the municipality	R629	R660
For purposes of this publication "adult" means a person who at the time of death has reached the age of 12 years		
Exclusive of vat:		
4 HALL HIRE	2019/2020	2020/2021
4.1 Hamburg Hall Hire p/day	R928	R973
4.2 Hamburg Hall Hire - Refundable deposit	R315	R330
4.3 Ncumisa Kondlo Indoor Sport Centre p/day	R2,797	R2,934
4.4 Ncumisa Kondlo Indoor Sport Centre - Refundable deposit	R997	R1,046
Exclusive of vat:		
5 POUND FEES	2019/2020	2020/2021
<u>Transport fee for all animals</u>		
5.1 Delivery to the pound one or more to the pound, per km	R11	R11
5.2 Herding by private person, per km	R7	R7
<u>Subsistence Fee (per Head, per Day)</u>		
5.3 Horses , Donkey, Pigs, Sheep and Goats	R19	R20
<u>Pound Fees (Per Herd)</u>		
5.4 Horses , Donkey, Pigs, Sheep and Goats	R41	R43
5.5 Sheep and Goats	R22	R23
Exclusive of vat:		
6 BUILDING INSPECTION FEES	2019/2020	2020/2021
6.1 Dwelling	R3,754	R3,938
6.2 Outbuilding	R3,120	R3,273
6.3 Flat, Townhouse and Hotels	R4,202	R4,408
6.4 Shops	R4,201	R4,407
6.5 Offices	R4,201	R4,407
6.6 Carports	R1,096	R1,150
6.7 Pools	R95	R100
6.8 Patios, Pergolas and Sun Decks	R1,096	R1,150
<u>Factories and warehouses:</u>		
6.9 First 5000m2	R2,798	R2,935
6.10 Over 5000m2	R2,358	R2,474
6.11 Drainage only plans	R1,082	R1,135
6.12 Street Deposit	R199	R209
6.13 Minimum Building Plan fee Excl. VAT	R1,173	R1,230
Exclusive of vat:		

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7 TOWN PLANNING FEES	2019/2020	2020/2021
Category 1		
<u>Land Use Application Type</u>		
<u>Rezoning Application</u>		
7.1 Erven 0 – 2500 m2	R3,237	R3,396
7.2 Erven 2501 – 5000 m2	R5,193	R5,447
7.3 Erven 5001 – 10 000 m2	R9,388	R9,848
7.4 Erven 1 ha – 5 ha	R12,182	R12,779
7.5 Erven over 5 ha	R16,905	R17,733
<u>Subdivision application</u>		
7.6 Basic Fees	R2,521	R2,645
7.7 Charge per subdivision (remainder considered a subdivision)	R139	R146
7.8 Subdivisions into more than 80 erven (Township Establishment)	R12,649	R13,269
7.9 Extension of time	R416	R436
<u>Amendment of an application</u>		
7.10 If already approved by the municipality		
7.11 If not yet approved by the municipality		
	2019/2020	2020/2021
<u>Phasing/cancellation of approved layout</u>		
7.12 Basic fee	R1,593	R1,671
<u>Removal, amendment, suspension of a restrictive or obsolete condition, servitude or reservation against the title of land</u>		
7.13 Basic fee	R2,237	R2,347
<u>Amendment or cancellation of a general plan of a township</u>		
7.14 Basic fee	R1,755	R1,841
<u>Permanent closure of public place or public road/street</u>		
7.15 Charge per closure	R531	R557
<u>Development on communal land</u>		
7.16 Basic fee	R5,092	R5,342
Category 2		
Land Use Application Type		
Rezoning Application		
7.17 Erven 0 – 2500 m2	R2,237	R2,347
7.18 Erven 2501 – 5000 m2	R4,193	R4,398
7.19 Erven 5001 – 10 000 m2	R8,388	R8,799
7.20 Erven 1 ha – 5 ha	R11,588	R12,156
7.21 Erven over 5 ha	R16,905	R17,733

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	2019/2020	2020/2021
<u>Subdivision application</u>		
7.22 Basic Fees	R1,920	R2,014
7.23 Charge per subdivision (remainder considered a subdivision)	R139	R146
7.24 Subdivisions into more than 80 erven (Township Establishment)	R12,649	R13,269
7.25 Extension of time	R416	R436
<u>Amendment of an application</u>		
7.26 If already approved by the municipality		
7.27 If not yet approved by the municipality		
<u>Phasing/cancellation of approved layout</u>		
7.28 Basic fee	R1,593	R1,671
<u>Removal, amendment, suspension of a restrictive or obsolete condition, servitude or reservation against the title of land</u>		
7.29 Basic fee	R2,237	R2,347
<u>Amendment or cancellation of a general plan of a township</u>		
7.30 Basic fee	R1,755	R1,841
<u>Permanent closure of public place or public road/street</u>		
7.31 Charge per closure	R531	R557
<u>Special Consent Use</u>		
7.32 Basic fee	R2,237	R2,347
<u>Application for departure from building lines and Spaza Shop application fees:</u>		
7.33 Erven smaller than 500 m2	R278	R292
7.34 Erven 500 – 750m2	R539	R565
7.35 Erven larger than 750 m2	R1,078	R1,131
<u>Departures other than building lines and spaza shops</u>		
7.36 Erven smaller than 500 m2	R1,920	R2,014
7.37 Erven 500 – 750m2	R539	R565
7.38 Erven larger than 750 m2	R1,078	R1,131
<u>Consolidation of erven not (non-exempted)</u>		
7.39 Basic Fee	R2,100	R2,203
<u>Miscellaneous Fees</u>		
7.40 Public hearing and inspection	R3,481	R3,652
7.41 Reason for decision of municipal planning tribunal, land development officer or appeal autho	R1,769	R1,856
7.42 Re-issuing of any notice of approval of any application	R257	R270
7.43 Deed search and copy of the title deed	R163	R171
7.44 Way leave application (application to determine where the Council's services are located or a	R2,509	R2,632
7.45 Any other application not provided for elsewhere in this schedule of fees	R3,481	R3,652
7.46 Application for cell mast	R11,246	R11,797
7.47 Zoning Certificate	R75	R79
7.48 Spatial Development Framework Documents	R132	R138
7.49 Town Planning Scheme – Document	R1,324	R1,389
8 GENERAL TARIFFS		
8.1 Clearance certificate	R100	R105
8.2 Valuation certificate	R100	R105
8.3 Tender document fees from R 30 000-R 200 000	R200	R210
8.4 Tender document fees from R 201 000 - R 2 000 000	R350	R367
8.5 Tender document fees from R 2 000 000 - 5 000 000	R500	R525
8.6 Above R 5 000 000 -	R1,000	R1,049
Exclusive of VAT		

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PART TWO

7. EC126 A1 SCHEDULE 2020-2021 SUMMARY

The table below indicates the financial performance of the Municipality i.e. revenue (excluding capital grants) and expenditure by type. Capital recognised capital are showed on the bottom of the table.

Table A1 Budget Summary

Table A2 is the summary of revenue and expenditure by municipal vote

EC126 Ngqushwa - Table A2 Budgeted Financial Performance (revenue and expenditure by functional classification)

Functional Classification Description	Ref	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
Revenue - Functional	1									
<i>Governance and administration</i>		121,234	138,515	155,119	167,290	168,590	168,590	183,574	198,468	200,387
Executive and council		2,306	-	-	-	-	-	-	-	-
Finance and administration		118,928	138,515	155,119	167,290	168,590	168,590	183,574	198,468	200,387
Internal audit		-	-	-	-	-	-	-	-	-
<i>Community and public safety</i>		2,888	57,483	455	670	729	729	771	807	844
Community and social services		2,888	57,483	455	649	729	729	761	796	833
Sport and recreation		-	-	-	-	-	-	-	-	-
Public safety		-	-	-	21	-	-	10	10	11
Housing		-	-	-	-	-	-	-	-	-
Health		-	-	-	-	-	-	-	-	-
<i>Economic and environmental services</i>		20,502	2,439	3,267	8,616	4,248	4,248	4,518	4,726	4,943
Planning and development		27	73	63	220	220	220	240	251	262
Road transport		20,475	2,366	3,203	8,396	4,028	4,028	4,278	4,475	4,681
Environmental protection		-	-	-	-	-	-	-	-	-
<i>Trading services</i>		3,754	7,779	7,157	695	695	695	726	759	794
Energy sources		3,100	7,000	6,332	-	-	-	-	-	-
Water management		-	-	-	-	-	-	-	-	-
Waste water management		-	21	19	59	59	59	62	64	67
Waste management		653	759	806	636	636	636	664	695	727
<i>Other</i>	4	-	-	-	-	-	-	-	-	-
Total Revenue - Functional	2	148,379	206,217	165,997	177,271	174,260	174,260	189,589	204,759	206,968
Expenditure - Functional										
<i>Governance and administration</i>		106,249	113,078	100,742	85,297	94,260	94,260	101,642	107,310	113,179
Executive and council		47,422	29,802	27,313	18,852	21,274	21,274	22,426	23,765	25,185
Finance and administration		58,827	83,276	73,429	64,443	71,095	71,095	77,223	81,435	85,759
Internal audit		-	-	-	2,002	1,890	1,890	1,993	2,110	2,234
<i>Community and public safety</i>		14,499	12,538	13,704	15,120	14,707	14,707	15,591	16,534	17,534
Community and social services		12,183	1,250	1,928	2,315	1,267	1,267	1,305	1,379	1,457
Sport and recreation		-	1,674	1,685	1,830	1,973	1,973	2,101	2,232	2,372
Public safety		-	8,029	8,817	9,634	9,691	9,691	10,306	10,938	11,609
Housing		2,316	1,585	1,274	1,341	1,777	1,777	1,879	1,985	2,097
Health		-	-	-	-	-	-	-	-	-
<i>Economic and environmental services</i>		13,345	13,558	10,451	8,660	12,191	12,191	12,843	13,680	14,745
Planning and development		4,329	4,329	4,760	4,852	5,865	5,865	6,190	6,622	7,256
Road transport		9,016	9,229	5,691	3,807	6,327	6,327	6,653	7,059	7,489
Environmental protection		-	-	-	-	-	-	-	-	-
<i>Trading services</i>		10,027	21,404	23,072	18,385	19,608	19,608	20,368	21,526	22,751
Energy sources		3,068	9,941	10,464	5,014	5,802	5,802	5,845	6,144	6,457
Water management		-	-	-	-	-	-	-	-	-
Waste water management		-	-	-	-	-	-	-	-	-
Waste management		6,959	11,464	12,608	13,370	13,806	13,806	14,523	15,382	16,294
<i>Other</i>	4	-	3,161	3,963	4,625	3,043	3,043	3,672	3,238	3,441
Total Expenditure - Functional	3	144,120	163,739	151,932	132,087	143,810	143,810	154,117	162,289	171,650
Surplus/(Deficit) for the year		4,259	42,478	14,065	45,184	30,451	30,451	35,472	42,470	35,318

NGQUSHWA LOCAL MUNICIPALITY DRAFT BUDGET FOR 2020-2021

Table A3 is the summary of revenue and expenditure by municipal vote
EC126 Ngqushwa - Table A3 Budgeted Financial Performance (revenue and expenditure by municipal vote)

Vote Description	Ref	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
Revenue by Vote	1									
Vote 1 - Municipal governance and administration		2,306	-	-	-	-	-	-	-	-
Vote 2 - Finance and administration		118,928	138,515	155,119	167,136	168,436	168,436	183,414	198,300	200,212
Vote 3 - 0		-	-	-	154	154	154	161	168	176
Vote 4 - 0		-	-	-	-	-	-	-	-	-
Vote 5 - Community and public safety		2,888	57,483	455	670	729	729	771	807	844
Vote 6 - Economic and environmental services		20,502	2,439	3,267	8,616	4,248	4,248	4,518	4,726	4,943
Vote 7 - Trading services		3,754	7,779	7,157	695	695	695	726	759	794
Vote 8 - Other		-	-	-	-	-	-	-	-	-
Vote 9 -		-	-	-	-	-	-	-	-	-
Vote 10 - [NAME OF VOTE 10]		-	-	-	-	-	-	-	-	-
Vote 11 - [NAME OF VOTE 11]		-	-	-	-	-	-	-	-	-
Vote 12 - [NAME OF VOTE 12]		-	-	-	-	-	-	-	-	-
Vote 13 - [NAME OF VOTE 13]		-	-	-	-	-	-	-	-	-
Vote 14 - [NAME OF VOTE 14]		-	-	-	-	-	-	-	-	-
Vote 15 - [NAME OF VOTE 15]		-	-	-	-	-	-	-	-	-
Total Revenue by Vote	2	148,379	206,217	165,997	177,271	174,260	174,260	189,589	204,759	206,968
Expenditure by Vote to be appropriated	1									
Vote 1 - Municipal governance and administration		47,422	29,802	27,313	18,852	21,274	21,274	22,426	23,765	25,185
Vote 2 - Finance and administration		58,827	83,276	73,429	62,930	69,398	69,398	75,416	79,514	83,719
Vote 3 - 0		-	-	-	1,513	1,697	1,697	1,808	1,921	2,041
Vote 4 - 0		-	-	-	2,002	1,890	1,890	1,993	2,110	2,234
Vote 5 - Community and public safety		14,499	12,538	13,704	15,120	14,707	14,707	15,591	16,534	17,534
Vote 6 - Economic and environmental services		13,345	13,558	10,451	8,660	12,191	12,191	12,843	13,680	14,745
Vote 7 - Trading services		10,027	21,404	23,072	18,385	19,608	19,608	20,368	21,526	22,751
Vote 8 - Other		-	3,161	3,963	4,625	3,043	3,043	3,672	3,238	3,441
Vote 9 -		-	-	-	-	-	-	-	-	-
Vote 10 - [NAME OF VOTE 10]		-	-	-	-	-	-	-	-	-
Vote 11 - [NAME OF VOTE 11]		-	-	-	-	-	-	-	-	-
Vote 12 - [NAME OF VOTE 12]		-	-	-	-	-	-	-	-	-
Vote 13 - [NAME OF VOTE 13]		-	-	-	-	-	-	-	-	-
Vote 14 - [NAME OF VOTE 14]		-	-	-	-	-	-	-	-	-
Vote 15 - [NAME OF VOTE 15]		-	-	-	-	-	-	-	-	-
Total Expenditure by Vote	2	144,120	163,739	151,932	132,087	143,810	143,810	154,117	162,289	171,650
Surplus/(Deficit) for the year	2	4,259	42,478	14,065	45,184	30,451	30,451	35,472	42,470	35,318

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The table A4 below indicates indicate the budget financial performance (revenue and expenditure by source)

EC126 Ngqushwa - Table A4 Budgeted Financial Performance (revenue and expenditure)

Description	Ref	2016/17	2017/18	2018/19	Current Year 2019/20				2020/21 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
Revenue By Source											
Property rates	2	25,720	25,089	31,240	38,821	40,072	40,072	-	41,875	43,801	45,816
Service charges - electricity revenue	2	-	-	-	-	-	-	-	-	-	-
Service charges - water revenue	2	-	-	-	-	-	-	-	-	-	-
Service charges - sanitation revenue	2	-	-	-	-	-	-	-	-	-	-
Service charges - refuse revenue	2	653	759	806	636	636	636	-	664	695	727
Rental of facilities and equipment		141	156	162	686	686	686	-	717	750	784
Interest earned - external investments		1,129	755	1,212	2,916	2,916	2,916	-	4,547	4,756	4,975
Interest earned - outstanding debtors		1,663	1,985	2,086	5,032	5,032	5,032	-	5,258	5,500	5,753
Dividends received		-	-	-	-	-	-	-	-	-	-
Fines, penalties and forfeits		589	450	1,155	5,681	1,291	1,291	-	1,428	1,494	1,563
Licences and permits		1,605	1,715	1,756	2,366	2,366	2,366	-	2,472	2,586	2,705
Agency services		344	310	392	536	536	536	-	560	585	612
Transfers and subsidies		83,293	136,174	88,625	89,199	89,279	89,279	-	95,790	101,483	105,987
Other revenue	2	10,765	1,132	415	4,860	4,909	4,909	-	4,715	3,482	5,607
Gains		-	-	-	-	-	-	-	-	-	-
Total Revenue (excluding capital transfers and contributions)		125,803	168,526	127,849	150,732	147,722	147,722	-	158,027	165,133	174,529
Expenditure By Type											
Employee related costs	2	52,067	59,206	67,663	69,482	69,751	69,751	-	74,285	78,928	83,861
Remuneration of councillors		7,414	9,521	10,094	9,051	10,446	10,446	-	11,125	11,820	12,559
Debt impairment	3	-	545	(399)	1,756	1,756	1,756	-	1,835	1,920	2,008
Depreciation & asset impairment	2	17,145	33,474	20,706	10,576	19,121	19,121	-	19,981	20,900	21,862
Finance charges	2	2,192	889	788	-	-	-	-	-	-	-
Bulk purchases	2	-	-	-	-	-	-	-	-	-	-
Other materials	8	-	-	-	2,630	2,991	2,991	-	3,022	3,231	3,450
Contracted services		21,605	18,254	10,971	18,954	19,432	19,432	-	20,790	21,229	22,519
Transfers and subsidies		-	-	-	53	53	53	-	55	57	60
Other expenditure	4, 5	43,696	34,743	40,488	19,585	20,260	20,260	-	23,023	24,202	25,331
Losses		-	7,106	1,620	-	-	-	-	-	-	-
Total Expenditure		144,120	163,739	151,932	132,087	143,810	143,810	-	154,117	162,289	171,650
Surplus/(Deficit)		(18,317)	4,786	(24,082)	18,645	3,912	3,912	-	3,910	2,844	2,879
Transfers and subsidies - capital (monetary allocations) (National / Provincial and District)		22,575	37,691	38,148	26,539	26,539	26,539	-	31,562	39,627	32,439
Transfers and subsidies - capital (monetary allocations) (National / Provincial Departmental Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporatbns, Higher Educational Institutions)	6	-	-	-	-	-	-	-	-	-	-
Transfers and subsidies - capital (in-kind - all)		4,259	42,478	14,065	45,184	30,451	30,451	-	35,472	42,470	35,318
Surplus/(Deficit) after capital transfers & contributions		4,259	42,478	14,065	45,184	30,451	30,451	-	35,472	42,470	35,318
Taxation		-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) after taxation		4,259	42,478	14,065	45,184	30,451	30,451	-	35,472	42,470	35,318
Attributable to minorities		-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) attributable to municipality		4,259	42,478	14,065	45,184	30,451	30,451	-	35,472	42,470	35,318
Share of surplus/ (deficit) of associate	7	-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) for the year		4,259	42,478	14,065	45,184	30,451	30,451	-	35,472	42,470	35,318

- The above Table indicates the revenue by source for the municipality. From the above table one can see that the main sources of revenue for the municipality are:
 - Property rates
 - Service charges (refuse removal)
 - Investment revenue
 - Operational transfer recognised as per DORA Bill
 - And other revenue (i.e traffic fines, agency fees, toilets, hall hire, building plans licence , and permits etc)

NGQUSHWA LOCAL MUNICIPALITY DRAFT BUDGET FOR 2020-2021

Table A5 Summary of Capital expenditure by vote

Vote Description	Ref	2016/17	2017/18	2018/19	Current Year 2019/20				2020/21 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
Total Capital Expenditure - Vote	1	23,427	93,771	34,088	30,449	30,451	30,451	-	35,472	42,470	35,318
Capital Expenditure - Functional											
Governance and administration		2,786	58,828	2,259	2,660	3,240	3,240	-	3,837	2,767	2,798
Executive and council											
Finance and administration		2,786	58,828	2,259	2,660	3,240	3,240		3,837	2,767	2,798
Internal audit											
Community and public safety		394	-	-	1,200	12,531	12,531	-	1,600	1,674	1,751
Community and social services		394			1,200	12,025	12,025		1,600	1,674	1,751
Sport and recreation						506	506				
Public safety											
Housing											
Health											
Economic and environmental services		20,247	34,944	31,829	21,429	9,354	9,354	-	19,659	21,133	22,188
Planning and development											
Road transport		20,247	34,944	31,829	21,429	9,354	9,354		19,659	21,133	22,188
Environmental protection											
Trading services		-	-	-	5,160	5,326	5,326	-	10,376	16,897	8,580
Energy sources					5,160	5,326	5,326		10,376	16,897	8,580
Water management											
Waste water management											
Waste management											
Other											
Total Capital Expenditure - Functional	3	23,427	93,771	34,088	30,449	30,451	30,451	-	35,472	42,470	35,318
Funded by:											
National Government		19,475	34,141	31,332	26,639	26,539	26,539		31,562	39,627	32,439
Provincial Government											
District Municipality			57,101								
Transfers and subsidies - capital (monetary allocations) (National / Provincial Departmental Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporations, Higher Educational Institutions)											
Transfers recognised - capital	4	19,475	91,242	31,332	26,639	26,539	26,539	-	31,562	39,627	32,439
Borrowing	6										
Internally generated funds		3,952	2,530	2,755	3,810	3,912	3,912		3,910	2,844	2,879
Total Capital Funding	7	23,427	93,771	34,088	30,449	30,451	30,451	-	35,472	42,470	35,318

NGQUSHWA LOCAL MUNICIPALITY DRAFT BUDGET FOR 2020-2021

Table A6 Budget statement of Financial Position

EC126 Ngqushwa - Table A6 Budgeted Financial Position

Description	Ref	2016/17	2017/18	2018/19	Current Year 2019/20				2020/21 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
R thousand											
ASSETS											
Current assets											
Cash		1,266	1,504	1,312	10,124	9,812	9,812		15,658	17,702	19,054
Call investment deposits	1										
Consumer debtors	1	19,019	5,257	6,796	13,490	14,606	14,606	-	1,455	860	635
Other debtors		10,150	13,351	16,658	5,654	9,158	9,158		31,466	34,789	37,131
Current portion of long-term receivables		399	397	311	-	-	-				
Inventory	2	9,853	9,853	9,853	9,853	9,853	9,853		9,853	9,853	9,853
Total current assets		40,686	30,361	34,929	39,121	43,428	43,428	-	58,432	63,203	66,672
Non current assets											
Long-term receivables											
Investments											
Investment property		21,936	28,096	26,674	28,096	26,674	26,674		26,674	26,674	26,674
Investment in Associate											
Property, plant and equipment	3	199,917	238,704	251,920	282,775	282,325	282,325	-	297,003	339,470	374,785
Biological											
Intangible		1,248	904	700	875	745	745		719	722	725
Other non-current assets											
Total non current assets		223,101	267,703	279,294	311,745	309,744	309,744	-	324,396	366,866	402,184
TOTAL ASSETS		263,787	298,064	314,222	350,866	353,173	353,173	-	382,827	430,070	468,856
LIABILITIES											
Current liabilities											
Bank overdraft	1										
Borrowing	4	7,342	-	-	-	-	-	-	-	-	-
Consumer deposits											
Trade and other payables	4	24,324	20,174	21,253	14,624	19,541	19,541	-	19,541	17,977	16,539
Provisions											
Total current liabilities		31,666	20,174	21,253	14,624	19,541	19,541	-	19,541	17,977	16,539
Non current liabilities											
Borrowing		-	-	-	-	-	-	-	-	-	-
Provisions		12,338	12,806	13,829	12,806	13,829	13,829	-	13,829	13,829	13,829
Total non current liabilities		12,338	12,806	13,829	12,806	13,829	13,829	-	13,829	13,829	13,829
TOTAL LIABILITIES		44,005	32,980	35,082	27,430	33,370	33,370	-	33,370	31,807	30,368
NET ASSETS	5	219,782	265,083	279,140	323,436	319,803	319,803	-	349,457	398,263	438,488
COMMUNITY WEALTH/EQUITY											
Accumulated Surplus/(Deficit)		219,782	265,083	279,140	278,252	289,352	289,352		323,769	355,793	403,170
Reserves	4	-	-	-	-	-	-	-	-	-	-
TOTAL COMMUNITY WEALTH/EQUITY	5	219,782	265,083	279,140	278,252	289,352	289,352	-	323,769	355,793	403,170

NGQUSHWA LOCAL MUNICIPALITY DRAFT BUDGET FOR 2020-2021

Table A7 Budget statement of cash flow

EC126 Ngqushwa - Table A7 Budgeted Cash Flows

Description	Ref	2016/17	2017/18	2018/19	Current Year 2019/20				2020/21 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
CASH FLOW FROM OPERATING ACTIVITIES											
Receipts											
Property rates		39,069	38,002	28,917	23,293	30,043	30,043		29,313	30,661	32,071
Service charges		388			381	381	381		465	486	509
Other revenue		4,101	2,320	2,498	8,477	7,622	7,622		8,720	8,426	9,993
Transfers and Subsidies - Operational	1	80,812	78,831	87,519	89,199	89,279	89,279		95,790	101,483	105,987
Transfers and Subsidies - Capital	1	21,602	38,833	39,254	26,539	26,539	26,539		31,562	39,627	32,439
Interest		1,129	2,740	3,297	5,935	3,019	3,019		3,155	3,300	3,452
Dividends					-				-	-	-
Payments											
Suppliers and employees		(117,612)	(124,552)	(127,024)	(119,702)	(122,880)	(122,880)		(132,245)	(139,411)	(147,720)
Finance charges		(1,446)	(130)	(788)	-	-	-		-	-	-
Transfers and Grants	1				(53)	(53)	(53)		(55)	(57)	(60)
NET CASH FROM/(USED) OPERATING ACTIVITIES		28,041	36,045	33,674	34,069	33,951	33,951	-	36,704	44,514	36,670
CASH FLOWS FROM INVESTING ACTIVITIES											
Receipts											
Proceeds on disposal of PPE		191	929	222	5,000	5,000	5,000		13,115	-	-
Decrease (increase) in non-current receivables									-	-	-
Decrease (increase) in non-current investments									-	-	-
Payments											
Capital assets		(23,171)	(36,670)	(34,088)	(30,449)	(30,451)	(30,451)		(35,472)	(42,371)	(35,218)
NET CASH FROM/(USED) INVESTING ACTIVITIES		(22,980)	(35,741)	(33,865)	(25,449)	(25,451)	(25,451)	-	(22,357)	(42,371)	(35,218)
CASH FLOWS FROM FINANCING ACTIVITIES											
Receipts											
Short term loans									-	-	-
Borrowing long term/refinancing									-	-	-
Increase (decrease) in consumer deposits									-	-	-
Payments											
Repayment of borrowing		(4,996)							-	-	-
NET CASH FROM/(USED) FINANCING ACTIVITIES		(4,996)	-	-	-	-	-	-	-	-	-
NET INCREASE/ (DECREASE) IN CASH HELD		66	304	(192)	8,620	8,500	8,500	-	14,347	2,144	1,452
Cash/cash equivalents at the year begin:	2	1,200	1,200	1,504	1,504	1,312	1,312		1,312	15,658	17,802
Cash/cash equivalents at the year end:	2	1,266	1,504	1,312	10,124	9,812	9,812		15,658	17,802	19,254

Table A8 Cash backed reserves reconciliations

EC126 Ngqushwa - Table A8 Cash backed reserves/accumulated surplus reconciliation

Description	Ref	2016/17	2017/18	2018/19	Current Year 2019/20				2020/21 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
Cash and investments available											
Cash/cash equivalents at the year end	1	1,266	1,504	1,312	10,124	9,812	9,812	-	15,658	17,802	19,254
Other current investments > 90 days		-	-	-	-	(0)	(0)	-	-	(100)	(200)
Non current assets - Investments	1	-	-	-	-	-	-	-	-	-	-
Cash and investments available:		1,266	1,504	1,312	10,124	9,812	9,812	-	15,658	17,702	19,054
Application of cash and investments											
Unspent conditional transfers		-	-	-	-	-	-	-	-	-	-
Unspent borrowing		-	-	-	-	-	-	-	-	-	-
Statutory requirements	2										
Other working capital requirements	3	(6,379)	(3,572)	1,870	4,124	3,258	3,258	-	(2,427)	(5,977)	(8,754)
Other provisions											
Long term investments committed	4	-	-	-	-	-	-	-	-	-	-
Reserves to be backed by cash/investments	5										
Total Application of cash and investments:		(6,379)	(3,572)	1,870	4,124	3,258	3,258	-	(2,427)	(5,977)	(8,754)
Surplus(shortfall)		7,645	5,075	(558)	6,000	6,554	6,554	-	18,086	23,679	27,808

NGQUSHWA LOCAL MUNICIPALITY DRAFT BUDGET FOR 2020-2021

Table A9 Budget Asset Management

Description	Ref	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
R thousand										
ASSET REGISTER SUMMARY - PPE (WDV)	5	223,101	267,703	279,294	283,897	282,635	282,635	292,766	327,168	369,671
Roads Infrastructure		8,425	11,197	2,798						
Storm water Infrastructure										
Electrical Infrastructure										
Water Supply Infrastructure										
Sanitation Infrastructure										
Solid Waste Infrastructure										
Rail Infrastructure										
Coastal Infrastructure										
Information and Communication Infrastructure		54,008	61,370	78,936						
Infrastructure		62,432	72,566	81,734	-	-	-	-	-	-
Community Assets		14,602	14,641	13,026						
Heritage Assets										
Investment properties		21,936	28,095	26,674	28,095	26,674	26,674	26,674	26,674	26,674
Other Assets		122,883	151,497	157,159	50			1,000		
Biological or Cultivated Assets										
Intangible Assets		1,248	904	700	875	745	745	719	722	725
Computer Equipment					450	499	499	521	545	570
Furniture and Office Equipment					100	266	266	173	177	180
Machinery and Equipment					252,326	251,920	251,920	261,578	297,051	339,521
Transport Assets					2,000	2,532	2,532	2,100	2,000	2,000
Land										
Zoo's, Marine and Non-biological Animals										
TOTAL ASSET REGISTER SUMMARY - PPE (WDV)	5	223,101	267,703	279,294	283,897	282,635	282,635	292,766	327,168	369,671

Other Supporting table schedules

EC126 Ngqushwa - Table A10 Basic service delivery measurement

Description	Ref	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
		Outcome	Outcome	Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
Household service targets	1									
Water:										
Piped water inside dwelling	2									
Piped water inside yard (but not in dwelling)	3									
Using public tap (at least min service level)	4									
Other water supply (at least min service level)	5									
<i>Minimum Service Level and Above sub-total</i>										
Using public tap (< min service level)	6									
Other water supply (< min service level)	7									
No water supply	8									
<i>Below Minimum Service Level sub-total</i>										
Total number of households	9									
Sanitation/sewage:										
Flush toilet (connected to sewerage)	10									
Flush toilet (with septic tank)	11									
Chemical toilet	12									
Pit toilet (ventilated)	13									
Other toilet provisions (> min service level)	14									
<i>Minimum Service Level and Above sub-total</i>										
Bucket toilet	15									
Other toilet provisions (< min service level)	16									
No toilet provisions	17									
<i>Below Minimum Service Level sub-total</i>										
Total number of households	18									
Energy:										
Electricity (at least min service level)	19				6,500	6,500	6,500	6,500	6,500	6,500
Electricity - prepaid (min service level)	20				6,500	6,500	6,500	6,500	6,500	6,500
<i>Minimum Service Level and Above sub-total</i>										
Electricity (< min service level)	21									
Electricity - prepaid (< min service level)	22									
Other energy sources	23									
<i>Below Minimum Service Level sub-total</i>										
Total number of households	24				6,500	6,500	6,500	6,500	6,500	6,500
Refuse:										
Removed at least once a week	25									
<i>Minimum Service Level and Above sub-total</i>										
Removed less frequently than once a week	26									
Using communal refuse dump	27									
Using own refuse dump	28									
Other rubbish disposal	29									
No rubbish disposal	30									
<i>Below Minimum Service Level sub-total</i>										
Total number of households	31									
Households receiving Free Basic Service:	7									
Water (6 kilolitre per household per month)	32									
Sanitation (free minimum level service)	33									
Electricity/other energy (50kwh per household per month)	34									
Refuse (removed at least once a week)	35									
Cost of Free Basic Services provided - Formal Settlements (R'000)	8									
Water (6 kilolitre per indigent household per month)	36									
Sanitation (free sanitation service to indigent households)	37									
Electricity/other energy (50kwh per indigent household per month)	38									
Refuse (removed once a week for indigent households)	39									
Cost of Free Basic Services provided - Informal Formal Settlements (R'000)										
Total cost of FBS provided										
Highest level of free service provided per household										
Property rates (R value threshold)	40									
Water (kilolitre per household per month)	41									
Sanitation (kilolitre per household per month)	42									
Sanitation (Rand per household per month)	43									
Electricity (kwh per household per month)	44									
Refuse (average litres per week)	45									
Revenue cost of subsidised services provided (R'000)	9									
Property rates (tariff adjustment) (impermissible values per section 17 of MPRA)	46									
Property rates exemptions, reductions and rebates and impermissible values in excess of section 17 of MPRA	47				2,502	1,251	1,251	1,307	1,367	1,430
Water (in excess of 6 kilolitre per indigent household per month)	48									
Sanitation (in excess of free sanitation service to indigent households)	49									
Electricity/other energy (in excess of 50 kwh per indigent household per month)	50									
Refuse (in excess of one removal a week for indigent households)	51									
Municipal Housing - rental rebates	52									
Housing - top structure subsidies	53									
Other	54									
Total revenue cost of subsidised services provided					2,502	1,251	1,251	1,307	1,367	1,430

NGQUSHWA LOCAL MUNICIPALITY DRAFT BUDGET FOR 2020-2021

EC126 Ngqushwa - Supporting Table SA1 Supporting detail to 'Budgeted Financial Performance'

Description	Ref	2016/17	2017/18	2018/19	Current Year 2019/20				2020/21 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
R thousand											
REVENUE ITEMS:											
Property Rates											
Total Property Rates	6	25,720	25,089	31,240	41,323	41,323	41,323		43,182	45,169	47,247
less Revenue Foregone (exemptions, reductions and rebates and impermissible values in excess of section 17 of MPRA)					2,502	1,251	1,251		1,307	1,367	1,430
Net Property Rates		25,720	25,089	31,240	38,821	40,072	40,072	-	41,875	43,801	45,816
Service charges - refuse revenue											
Total refuse removal revenue	6	653	759	806	636	636	636		664	695	727
Total landfill revenue											
less Revenue Foregone (in excess of one removal a week to indigent households)											
less Cost of Free Basis Services (removed once a week to indigent households)											
Net Service charges - refuse revenue		653	759	806	636	636	636	-	664	695	727
Other Revenue by source											
Fuel Levy											
Other Revenue		10,765	1,132	415	4,860	4,909	4,909		4,715	3,482	5,607
Total 'Other' Revenue	1	10,765	1,132	415	4,860	4,909	4,909	-	4,715	3,482	5,607
EXPENDITURE ITEMS:											
Employee related costs											
Basic Salaries and Wages	2	52,067	59,206	67,663	51,190	51,459	51,459		54,903	58,335	61,981
Pension and UIF Contributions					6,568	6,568	6,568		7,826	8,315	8,834
Medical Aid Contributions					2,579	2,579	2,579		2,948	3,132	3,328
Overtime					744	744	744		-	-	-
Performance Bonus					-	-	-		4,159	4,419	4,695
Motor Vehicle Allowance					3,088	3,088	3,088		2,511	2,668	2,835
Cellphone Allowance					391	391	391		321	341	362
Housing Allowances					104	104	104		132	140	149
Other benefits and allowances					3,427	3,427	3,427		592	629	668
Payments in lieu of leave					1,169	1,169	1,169		642	682	725
Long service awards					222	222	222		252	267	284
Post-retirement benefit obligations					-	-	-		-	-	-
sub-total	4	52,067	59,206	67,663	69,482	69,751	69,751	-	74,285	78,928	83,861
Less: Employees costs capitalised to PPE											
Total Employee related costs	1	52,067	59,206	67,663	69,482	69,751	69,751	-	74,285	78,928	83,861
Depreciation & asset impairment											
Depreciation of Property, Plant & Equipment		17,145	33,474	20,706	10,576	19,121	19,121		19,981	20,900	21,862
Lease amortisation											
Capital asset impairment											
Total Depreciation & asset impairment	1	17,145	33,474	20,706	10,576	19,121	19,121	-	19,981	20,900	21,862
Bulk purchases											
Cash transfers and grants		-	-	-	-	-	-		-	-	-
Non-cash transfers and grants		-	-	-	53	53	53		55	57	60
Total transfers and grants	1	-	-	-	53	53	53	-	55	57	60
Contracted services											
Outsourced Services		21,605	18,254	10,971	18,954	19,432	19,432		7,508	7,858	8,223
Consultants and Professional Services									8,738	9,074	9,734
Contractors									4,544	4,297	4,563
Total contracted services		21,605	18,254	10,971	18,954	19,432	19,432	-	20,790	21,229	22,519
Other Expenditure By Type											
Collection costs											
Contributions to 'other' provisions											
Audit fees											
Other Expenditure		43,696	34,743	40,488	19,585	20,260	20,260		23,023	24,202	25,331
Total 'Other' Expenditure	1	43,696	34,743	40,488	19,585	20,260	20,260	-	23,023	24,202	25,331
by Expenditure Item											
Employee related costs	8										
Other materials		6,012	-	-	2,827	2,823	2,823	2,665	2,665	2,849	3,042
Contracted Services											
Other Expenditure											
Total Repairs and Maintenance Expenditure	9	6,012	-	-	2,827	2,823	2,823	2,665	2,665	2,849	3,042

NGQUSHWA LOCAL MUNICIPALITY DRAFT BUDGET FOR 2020-2021

EC126 Ngqushwa - Supporting Table SA2 Matrix Financial Performance Budget (revenue source/expenditure type and dept.)

Description	Ref	Vote 1 - Municipal governance and administration	Vote 2 - Finance and administration	Vote 3 - 0	Vote 4 - 0	Vote 5 - Community and public safety	Vote 6 - Economic and environmental services	Vote 7 - Trading services	Vote 8 - Other	Vote 9 -	Vote 10 - [NAME OF VOTE 10]	Vote 11 - [NAME OF VOTE 11]	Vote 12 - [NAME OF VOTE 12]	Vote 13 - [NAME OF VOTE 13]	Vote 14 - [NAME OF VOTE 14]	Vote 15 - [NAME OF VOTE 15]	Total
R thousand																	
Revenue By Source																	
Property rates		41,875	-	-	-	-	-	-	-	-	-	-	-	-	-	-	41,875
Service charges - electricity revenue		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Service charges - water revenue		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Service charges - sanitation revenue		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Service charges - refuse revenue		-	-	-	-	-	-	664	-	-	-	-	-	-	-	-	664
Rental of facilities and equipment		480	-	237	-	-	-	-	-	-	-	-	-	-	-	-	717
Interest earned - external investments		4,547	-	-	-	-	-	-	-	-	-	-	-	-	-	-	4,547
Interest earned - outstanding debtors		5,258	-	-	-	-	-	-	-	-	-	-	-	-	-	-	5,258
Dividends received		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Fines, penalties and forfeits		-	-	-	-	1,418	-	-	-	-	-	-	-	10	-	-	1,428
Licences and permits		172	-	-	-	2,300	-	-	-	-	-	-	-	-	-	-	2,472
Agency services		-	-	-	-	560	-	-	-	-	-	-	-	-	-	-	560
Other revenue		-	-	-	-	0	62	-	-	209	-	-	-	-	32	4,412	4,715
Transfers and subsidies		95,083	-	523	-	-	-	-	-	-	-	-	-	-	-	184	95,790
Gains		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total Revenue (excluding capital transfers and contributions)		147,415	-	760	-	4,278	62	664	-	209	-	-	-	10	32	4,596	158,027
Expenditure By Type																	
Employee related costs		16,578	7,303	-	1,524	-	-	10,061	1,754	4,959	2,032	15,206	-	2,042	4,159	8,667	74,285
Remuneration of councillors		-	11,125	-	-	-	-	-	-	-	-	-	-	-	-	-	11,125
Debt impairment		1,835	-	-	-	-	-	-	-	-	-	-	-	-	-	-	1,835
Depreciation & asset impairment		19,981	-	-	-	-	-	-	-	-	-	-	-	-	-	-	19,981
Finance charges		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Bulk purchases		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Other materials		1,746	-	-	-	-	-	-	-	-	-	467	-	809	-	-	3,022
Contracted services		13,261	2,708	152	344	-	-	1,046	860	1,041	49	115	-	6	1,021	186	20,790
Transfers and subsidies		-	-	-	-	-	-	55	-	-	-	-	-	-	-	-	55
Other expenditure		11,416	1,290	215	125	-	-	3,360	3,232	191	19	923	-	19	687	1,546	23,023
Losses		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total Expenditure		64,819	22,426	366	1,993	-	-	14,523	5,845	6,190	2,101	16,711	-	2,876	5,867	10,399	154,117
Surplus/(Deficit)		82,597	(22,426)	394	(1,993)	4,278	62	(13,858)	(5,845)	(5,982)	(2,101)	(16,711)	-	(2,866)	(5,835)	(5,802)	3,910
Transfers and subsidies - capital (monetary allocations) (National / Provincial and District)		31,562	-	-	-	-	-	-	-	-	-	-	-	-	-	-	31,562
Transfers and subsidies - capital (monetary allocations) (National / Provincial Departmental Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporations, Higher Educational Institutions)		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Transfers and subsidies - capital (in-kind - all)		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) after capital transfers & contributions		114,159	(22,426)	394	(1,993)	4,278	62	(13,858)	(5,845)	(5,982)	(2,101)	(16,711)	-	(2,866)	(5,835)	(5,802)	35,472

NGQUSHWA LOCAL MUNICIPALITY DRAFT BUDGET FOR 2020-2021

EC126 Nggushwa - Supporting Table SA3 Supporting detail to 'Budgeted Financial Position'

Description	Ref	2016/17	2017/18	2018/19	Current Year 2019/20				2020/21 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
R thousand											
ASSETS											
Consumer debtors											
Consumer debtors		19,019	5,257	6,796	13,490	14,606	14,606		1,455	860	635
Less: Provision for debt impairment											
Total Consumer debtors	2	19,019	5,257	6,796	13,490	14,606	14,606	-	1,455	860	635
Debt impairment provision											
Balance at the beginning of the year											
Contributions to the provision											
Bad debts written off											
Balance at end of year		-	-	-	-	-	-	-	-	-	-
Property, plant and equipment (PPE)											
PPE at cost/valuation (excl. finance leases)		199,917	238,704	251,920	282,775	282,325	282,325		297,003	339,470	374,785
Leases recognised as PPE	3										
Less: Accumulated depreciation											
Total Property, plant and equipment (PPE)	2	199,917	238,704	251,920	282,775	282,325	282,325	-	297,003	339,470	374,785
LIABILITIES											
Current liabilities - Borrowing											
Short term loans (other than bank overdraft)											
Current portion of long-term liabilities		7,342									
Total Current liabilities - Borrowing		7,342	-	-	-	-	-	-	-	-	-
Trade and other payables											
Trade Payables		24,324	20,174	21,253	14,624	19,541	19,541		19,541	17,977	16,539
Other creditors	5										
Unspent conditional transfers											
VAT											
Total Trade and other payables	2	24,324	20,174	21,253	14,624	19,541	19,541	-	19,541	17,977	16,539
Non current liabilities - Borrowing											
Borrowing	4										
Finance leases (including PPP asset element)											
Total Non current liabilities - Borrowing		-	-	-	-	-	-	-	-	-	-
Provisions - non-current											
Retirement benefits											
Refuse landfill site rehabilitation		12,338	12,806	13,829	12,806	13,829	13,829		13,829	13,829	13,829
Other											
Total Provisions - non-current		12,338	12,806	13,829	12,806	13,829	13,829	-	13,829	13,829	13,829
CHANGES IN NET ASSETS											
Accumulated Surplus/(Deficit)											
Accumulated Surplus/(Deficit) - opening balance											
GRAP adjustments											
Restated balance		-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit)		4,259	42,478	14,065	45,184	30,451	30,451	-	35,472	42,470	35,318
Transfers to/from Reserves											
Depreciation offsets											
Other adjustments											
Accumulated Surplus/(Deficit)	1	4,259	42,478	14,065	45,184	30,451	30,451	-	35,472	42,470	35,318
Reserves											
Housing Development Fund											
Capital replacement											
Self-insurance											
Other reserves											
Revaluation											
Total Reserves	2	-	-	-	-	-	-	-	-	-	-
TOTAL COMMUNITY WEALTH/EQUITY	2	4,259	42,478	14,065	45,184	30,451	30,451	-	35,472	42,470	35,318

NGQUSHWA LOCAL MUNICIPALITY DRAFT BUDGET FOR 2020-2021

EC126 Ngqushwa - Supporting Table SA4 Reconciliation of IDP strategic objectives and budget (revenue)

Strategic Objective	Goal	Goal Code	Ref	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework			
				Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23	
R thousand													
To promote a culture of good governance and stakeholder involvement	To continuously ensure effective, economical and compliant integrated planning	GGPP		2,306	73	3,267	695	695	695	726	759	794	
To be a financial viable municipality (self-sustainability)	Ensuring sound financial planning and reporting through budget management best practices and interdepartmental coordination.	BTO		119,138	145,895	155,119	167,290	168,590	168,590	183,574	198,468	200,387	
Improve Organisational Cohesion and Effectiveness	To ensure continuous implementation of Municipal vision and mission through Human Resources Management plan						-	-	-				
Strives to ensure the creation of wealth using natural resources thereby promoting sustainable economic growth.	To create an enabling environment that promotes the development of the local economy and facilitate job creation			6,459	(375)	455	670	729	729	771	807	844	
To manage quality basics services provisioning in order to ensure rendering of sustainable and affordable services to the communities of Ngqushwa by 2022 and beyond	To manage administration and implementation of capital projects for Internal roads and community halls	QBSD		20,475	60,624	7,157	8,616	4,248	4,248	4,518	4,726	4,943	
Allocations to other priorities			2										
Total Revenue (excluding capital transfers and contributions)				1	148,379	206,217	165,997	177,271	174,260	174,260	189,589	204,759	206,968

EC126 Ngqushwa - Supporting Table SA5 Reconciliation of IDP strategic objectives and budget (operating expenditure)

Strategic Objective	Goal	Goal Code	Ref	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework			
				Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23	
R thousand													
To promote a culture of good governance and stakeholder involvement	To continuously ensure effective, economical and compliant integrated planning	GGPP		47,422	29,802	27,313	18,852	21,274	21,274	22,426	23,765	25,185	
To be a financial viable municipality (self-sustainability)	Ensuring sound financial planning and reporting through budget management best practices and interdepartmental coordination.	BTO		58,827	83,276	73,429	66,445	72,985	72,985	79,216	83,545	87,994	
Improve Organisational Cohesion and Effectiveness	To ensure continuous implementation of Municipal vision and mission through Human Resources Management plan												
Strives to ensure the creation of wealth using natural resources thereby promoting sustainable economic growth.	To create an enabling environment that promotes the development of the local economy and facilitate job creation			10,027	24,566	27,035	23,010	22,651	22,652	24,040	24,764	26,192	
To manage quality basics services provisioning in order to ensure rendering of sustainable and affordable services to the communities of Ngqushwa by 2022 and beyond	To manage administration and implementation of capital projects for Internal roads and community halls	QBSD		27,843	26,096	24,155	23,780	26,899	26,899	28,435	30,215	32,280	
Allocations to other priorities													
Total Expenditure				1	144,120	163,739	151,932	132,087	143,810	143,810	154,117	162,289	171,650

NGQUSHWA LOCAL MUNICIPALITY DRAFT BUDGET FOR 2020-2021

EC126 Ngqushwa - Supporting Table SA6 Performance indicators and benchmarks

Description of financial indicator	Basis of calculation	2016/17	2017/18	2018/19	Current Year 2019/20				2020/21 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
Borrowing Management											
Credit Rating											
Capital Charges to Operating Expenditure	Interest & Principal Paid /Operating Expenditure	5.0%	0.5%	0.5%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Capital Charges to Own Revenue	Finance charges & Repayment of borrowing /Own Revenue	16.9%	2.7%	2.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Borrowed funding of 'own' capital expenditure	Borrowing/Capital expenditure excl. transfers and grants and contributions	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Safety of Capital											
Gearing	Long Term Borrowing/ Funds & Reserves	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Liquidity											
Current Ratio	Current assets/current liabilities	1.3	1.5	1.6	2.7	2.2	2.2	-	3.0	3.5	4.0
Current Ratio adjusted for aged debtors	Current assets less debtors > 90 days/current liabilities	1.3	1.5	1.6	2.7	2.2	2.2	-	3.0	3.5	4.0
Liquidity Ratio	Monetary Assets/Current Liabilities	0.0	0.1	0.1	0.7	0.5	0.5	-	0.8	1.0	1.2
Revenue Management											
Annual Debtors Collection Rate (Payment Level %)	Last 12 Mths Receipts/Last 12 Mths Billing		149.6%	147.0%	90.2%	60.0%	74.7%	74.7%	0.0%	70.0%	70.0%
Current Debtors Collection Rate (Cash receipts % of Ratepayer & Other revenue)		149.6%	147.0%	90.2%	60.0%	74.7%	74.7%	0.0%	70.0%	70.0%	70.0%
Outstanding Debtors to Revenue	Total Outstanding Debtors to Annual Revenue	23.5%	11.3%	18.6%	12.7%	16.1%	16.1%	0.0%	20.8%	21.6%	21.6%
Longstanding Debtors Recovered	Debtors > 12 Mths Recovered/Total Debtors > 12 Months Old										
Creditors Management											
Creditors System Efficiency	% of Creditors Paid Within Terms (within MFMA's 65(e))										
Creditors to Cash and Investments		1921.6%	1341.7%	1620.2%	144.4%	199.2%	199.2%	0.0%	124.8%	101.0%	85.9%
Other Indicators											
Electricity Distribution Losses (2)	Total Volume Losses (kW)										
	Total Cost of Losses (Rand '000)										
Water Distribution Losses (2)	% Volume (units purchased and generated less units sold)/units purchased and generated										
	Total Volume Losses (kℓ)										
	Total Cost of Losses (Rand '000)										
	% Volume (units purchased and generated less units sold)/units purchased and generated										
Employee costs	Employee costs/(Total Revenue - capital revenue)	41.4%	35.1%	52.9%	46.1%	47.2%	47.2%	0.0%	47.0%	47.8%	48.0%
Remuneration	Total remuneration/(Total Revenue - capital revenue)	47.1%	42.4%	57.6%	52.1%	54.3%	54.3%		54.0%	55.0%	55.2%
Repairs & Maintenance	R&M/(Total Revenue excluding capital revenue)	4.8%	0.0%	0.0%	1.9%	1.9%	1.9%		1.7%	1.7%	1.7%
Finance charges & Depreciation	FC&D/(Total Revenue - capital revenue)	15.4%	20.4%	16.8%	7.0%	12.9%	12.9%	0.0%	12.6%	12.7%	12.5%
IDP regulation financial viability indicators											
i. Debt coverage	(Total Operating Revenue - Operating Grants)/Debt service payments due within financial year	15.5	9.8	6.6	20.4	20.4	20.4	-	18.9	18.4	19.9
ii. O/S Service Debtors to Revenue	Total outstanding service debtors/annual revenue received for services	111.5%	73.1%	73.8%	47.7%	57.4%	57.4%	0.0%	76.1%	78.8%	79.8%
iii. Cost coverage	(Available cash + Investments)/monthly fixed operational expenditure	0.2	0.2	0.1	1.1	1.1	1.1	-	1.6	1.7	1.7

NGQUSHWA LOCAL MUNICIPALITY DRAFT BUDGET FOR 2020-2021

EC126 Ngqushwa - Supporting Table SA9 Social, economic and demographic statistics and assumptions

Description of economic indicator	Ref.	Basis of calculation	2001 Census	2007 Survey	2011 Census	2016/17	2017/18	2018/19	Current Year 2019/20	2020/21 Medium Term Revenue & Expenditure Framework		
						Outcome	Outcome	Outcome	Original Budget	Outcome	Outcome	Outcome
Demographics												
Population					72	72	72	72	72	72	72	72
Females aged 5 - 14					6	6	6	6	6	6	6	6
Males aged 5 - 14					7	7	7	7	7	7	7	7
Females aged 15 - 34					10	10	10	10	10	10	10	10
Males aged 15 - 34					10	10	10	10	10	10	10	10
Unemployment					7	7	7	7	7	7	7	7
Monthly household income (no. of households)												
No income	1, 12											
R1 - R1 600												
R1 601 - R3 200												
R3 201 - R6 400					15	15	15	15	15	15	15	15
R6 401 - R12 800					1,982	1,982	1,982	1,982	1,982	1,982	1,982	1,982
R12 801 - R25 600					6,696	6,696	6,696	6,696	6,696	6,696	6,696	6,696
R25 601 - R51 200					4,842	4,842	4,842	4,842	4,842	4,842	4,842	4,842
R52 201 - R102 400					1,666	1,666	1,666	1,666	1,666	1,666	1,666	1,666
R102 401 - R204 800					1,666	1,666	1,666	1,666	1,666	1,666	1,666	1,666
R204 801 - R409 600					725	725	725	725	725	725	725	725
R409 601 - R819 200					347	347	347	347	347	347	347	347
> R819 200					21	21	21	21	21	21	21	21
Poverty profiles (no. of households)												
< R2 060 per household per month	13											
Insert description	2											
Household/demographics (000)												
Number of people in municipal area					72,190	72	72	72	72	72	72	72
Number of poor people in municipal area												
Number of households in municipal area					21,384,000	21,384	21,384	21,384	21,384	21,384	21,384	21,384
Number of poor households in municipal area												
Definition of poor household (R per month)												
Housing statistics												
Formal	3											
Informal					1,340	1,340	1,340	1,340	1,340	1,340	1,340	1,340
Total number of households					-	-	-	-	-	-	-	-
Dwellings provided by municipality	4											
Dwellings provided by province/s												
Dwellings provided by private sector	5											
Total new housing dwellings					-	-	-	-	-	-	-	-

NGQUSHWA LOCAL MUNICIPALITY DRAFT BUDGET FOR 2020-2021

Services provided by 'external mechanisms'	Ref.	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
		Outcome	Outcome	Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
Names of service providers		Household service targets (000)								
		<u>Water:</u>								
		Piped water inside dwelling								
		Piped water inside yard (but not in dwelling)								
	8	Using public tap (at least min.service level)								
	10	Other water supply (at least min.service level)								
		<i>Minimum Service Level and Above sub-total</i>								
	9	-	-	-	-	-	-	-	-	-
		Using public tap (< min.service level)								
	10	Other water supply (< min.service level)								
		No water supply								
		<i>Below Minimum Service Level sub-total</i>								
		-	-	-	-	-	-	-	-	-
		Total number of households								
		-	-	-	-	-	-	-	-	-
Names of service providers		<u>Sanitation/sewerage:</u>								
		Flush toilet (connected to sewerage)								
		Flush toilet (with septic tank)								
		Chemical toilet								
		Pit toilet (ventilated)								
		Other toilet provisions (> min.service level)								
		<i>Minimum Service Level and Above sub-total</i>								
		-	-	-	-	-	-	-	-	-
		Bucket toilet								
		Other toilet provisions (< min.service level)								
		No toilet provisions								
		<i>Below Minimum Service Level sub-total</i>								
		-	-	-	-	-	-	-	-	-
		Total number of households								
		-	-	-	-	-	-	-	-	-
Eskom		<u>Energy:</u>								
		Electricity (at least min.service level)								
		Electricity - prepaid (min.service level)								
		<i>Minimum Service Level and Above sub-total</i>								
		-	-	-	6,500	6,500	6,500	6,500	6,500	6,500
		Electricity (< min.service level)								
		Electricity - prepaid (< min. service level)								
		Other energy sources								
		<i>Below Minimum Service Level sub-total</i>								
		-	-	-	-	-	-	-	-	-
		Total number of households								
		-	-	-	6,500	6,500	6,500	6,500	6,500	6,500
Names of service providers		<u>Refuse:</u>								
		Removed at least once a week								
		<i>Minimum Service Level and Above sub-total</i>								
		-	-	-	-	-	-	-	-	-
		Removed less frequently than once a week								
		Using communal refuse dump								
		Using own refuse dump								
		Other rubbish disposal								
		No rubbish disposal								
		<i>Below Minimum Service Level sub-total</i>								
		-	-	-	-	-	-	-	-	-

NGQUSHWA LOCAL MUNICIPALITY DRAFT BUDGET FOR 2020-2021

EC126 Ngqushwa Supporting Table SA10 Funding measurement

Description	MFMA section	Ref	2016/17	2017/18	2018/19	Current Year 2019/20				2020/21 Medium Term Revenue & Expenditure Framework		
			Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
Funding measures												
Cash/ash equivalents at the year end - R'000	18(1)b	1	1,266	1,504	1,312	10,124	9,812	9,812	–	15,658	17,802	19,254
Cash + investments at the yr end less applications - R'000	18(1)b	2	7,645	5,075	(558)	6,000	6,554	6,554	–	18,086	23,679	27,808
Cash year end/monthly employee/supplier payments	18(1)b	3	0.2	0.2	0.1	1.1	1.1	1.1	–	1.6	1.7	1.7
Surplus/(Deficit) excluding depreciation offsets: R'000	18(1)	4	4,259	42,478	14,065	45,184	30,451	30,451	–	35,472	42,470	35,318
Service charge rev % change - macro CPIX target exclusive	18(1)a,(2)	5	N.A.	(8.0%)	18.0%	17.1%	(2.8%)	(6.0%)	(106.0%)	(1.5%)	(1.4%)	(1.4%)
Cash receipts % of Ratepayer & Other revenue	18(1)a,(2)	6	105.3%	127.6%	82.6%	54.8%	68.5%	68.5%	0.0%	66.7%	67.2%	67.0%
Debt impairment expense as a % of total billable revenue	18(1)a,(2)	7	0.0%	2.1%	(1.2%)	4.5%	4.3%	0.0%	0.0%	4.3%	4.3%	4.3%
Capital payments % of capital expenditure	18(1)c,(19)	8	98.9%	39.1%	100.0%	100.0%	100.0%	100.0%	0.0%	100.0%	99.8%	99.7%
Borrowing receipts % of capital expenditure (excl. transfers)	18(1)c	9	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Grants % of Govt. legislated/gazetted allocations	18(1)a	10								0.0%	0.0%	0.0%
Current consumer debtors % change - inc/(dec)	18(1)a	11	N.A.	(35.7%)	25.0%	(19.4%)	24.1%	0.0%	(100.0%)	38.5%	8.3%	5.9%
Long term receivables % change - inc/(dec)	18(1)a	12	N.A.	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
R&M % of Property Plant & Equipment	20(1)(vi)	13	3.0%	0.0%	0.0%	1.0%	1.0%	1.0%	0.0%	0.9%	0.8%	0.8%
Asset renewal % of capital budget	20(1)(vi)	14	0.0%	0.0%	0.0%	3.0%	0.7%	0.7%	0.0%	0.0%	0.0%	0.0%
Supporting indicators												
% inc total service charges (incl prop rates)	18(1)a			(2.0%)	24.0%	23.1%	3.2%	0.0%	(100.0%)	4.5%	4.6%	4.6%
% inc Property Tax	18(1)a			(2.5%)	24.5%	24.3%	3.2%	0.0%	(100.0%)	4.5%	4.6%	4.6%
% inc Service charges - electricity revenue	18(1)a			0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
% inc Service charges - water revenue	18(1)a			0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
% inc Service charges - sanitation revenue	18(1)a			0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
% inc Service charges - refuse removal	18(1)a			0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
% inc Service charges - refuse revenue	18(1)a			16.1%	6.2%	(21.1%)	0.0%	0.0%	(100.0%)	4.5%	4.6%	4.6%
% inc in	18(1)a			0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Total billable revenue	18(1)a		26,374	25,848	32,046	39,457	40,708	40,708	–	42,539	44,496	46,543
Service charges			26,374	25,848	32,046	39,457	40,708	40,708	–	42,539	44,496	46,543
Property rates			25,720	25,089	31,240	38,821	40,072	40,072	–	41,875	43,801	45,816
Service charges - electricity revenue			–	–	–	–	–	–	–	–	–	–
Service charges - water revenue			–	–	–	–	–	–	–	–	–	–
Service charges - sanitation revenue			–	–	–	–	–	–	–	–	–	–
Service charges - refuse removal			653	759	806	636	636	636	–	664	695	727
Service charges - other			–	–	–	–	–	–	–	–	–	–
Rental of facilities and equipment			141	156	162	686	686	686	–	717	750	784
Capital expenditure excluding capital grant funding			3,952	2,530	2,755	3,810	3,912	3,912	–	3,910	2,844	2,879
Cash receipts from ratepayers	18(1)a		43,557	40,322	31,415	32,151	38,047	38,047	–	38,497	39,574	42,573
Ratepayer & Other revenue	18(1)a		41,381	31,596	38,012	58,617	55,527	55,527	–	57,690	58,894	63,568
Change in consumer debtors (current and non-current)			(3,255)	(10,563)	4,760	(4,620)	–	–	(23,764)	13,777	2,728	2,117
Operating and Capital Grant Revenue	18(1)a		105,869	173,865	126,773	115,738	115,817	115,817	–	127,352	141,109	138,426
Capital expenditure - total	20(1)(vi)		23,427	93,771	34,088	30,449	30,451	30,451	–	35,472	42,470	35,318
Capital expenditure - renewal	20(1)(vi)		–	–	–	900	206	206	–	–	–	–
Supporting benchmarks												
Growth guideline maximum			6.0%	6.0%	6.0%	6.0%	6.0%	6.0%	6.0%	6.0%	6.0%	6.0%
CPI guideline			4.3%	3.9%	4.8%	5.0%	5.0%	5.0%	5.0%	5.4%	5.6%	5.4%
Total Operating Revenue												
			125,803	168,526	127,849	150,732	147,722	147,722	–	158,027	165,133	174,529
Total Operating Expenditure												
			144,120	163,739	151,932	132,087	143,810	143,810	–	154,117	162,289	171,650
Operating Performance Surplus/(Deficit)												
			(18,317)	4,786	(24,082)	18,645	3,912	3,912	–	3,910	2,844	2,879
Cash and Cash Equivalents (30 June 2012)												
Revenue												
% Increase in Total Operating Revenue				34.0%	(24.1%)	17.9%	(2.0%)	0.0%	(100.0%)	7.0%	4.5%	5.7%
% Increase in Property Rates Revenue				(2.5%)	24.5%	24.3%	3.2%	0.0%	(100.0%)	4.5%	4.6%	4.6%
% Increase in Electricity Revenue				0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
% Increase in Property Rates & Services Charges				(2.0%)	24.0%	23.1%	3.2%	0.0%	(100.0%)	4.5%	4.6%	4.6%
Expenditure												
% Increase in Total Operating Expenditure				13.6%	(7.2%)	(13.1%)	8.9%	0.0%	(100.0%)	7.2%	5.3%	5.8%
% Increase in Employee Costs				13.7%	14.3%	2.7%	0.4%	0.0%	(100.0%)	6.5%	6.3%	6.2%
% Increase in Electricity Bulk Purchases				0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Average Cost Per Budgeted Employee Position (Remuneration)					259245.705	358152.9986				382912.6495		
Average Cost Per Councilor (Remuneration)					0	335230.0741				412038.8519		
R&M % of PPE			3.0%	0.0%	0.0%	1.0%	1.0%	1.0%	0.0%	0.9%	0.8%	0.8%
Asset Renewal and R&M as a % of PPE			3.0%	0.0%	0.0%	1.0%	1.0%	1.0%	0.0%	1.0%	1.0%	1.0%
Debt Impairment % of Total Billable Revenue			0.0%	2.1%	(1.2%)	4.5%	4.3%	4.3%	0.0%	4.3%	4.3%	4.3%
Capital Revenue												
Internally Funded & Other (R'000)			3,952	2,530	2,755	3,810	3,912	3,912	–	3,910	2,844	2,879
Borrowing (R'000)			–	–	–	–	–	–	–	–	–	–
Grant Funding and Other (R'000)			19,475	91,242	31,332	26,639	26,539	26,539	–	31,562	39,627	32,439
Internally Generated funds % of Non Grant Funding			100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	0.0%	100.0%	100.0%	100.0%
Borrowing % of Non Grant Funding			0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Grant Funding % of Total Funding			83.1%	97.3%	91.1%	87.5%	87.2%	87.2%	0.0%	89.0%	93.3%	91.8%
Capital Expenditure												
Total Capital Programme (R'000)			23,427	93,771	34,088	30,449	30,451	30,451	–	35,472	42,470	35,318
Asset Renewal			–	–	–	900	206	206	206	–	–	–
Asset Renewal % of Total Capital Expenditure			0.0%	0.0%	0.0%	3.0%	0.7%	0.7%	0.0%	0.0%	0.0%	0.0%
Cash												
Cash Receipts % of Rate Payer & Other			105.3%	127.6%	82.6%	54.8%	68.5%	68.5%	0.0%	66.7%	67.2%	67.0%
Cash Coverage Ratio			0	0	0	0	0	0	–	0	0	0
Borrowing												
Credit Rating (2009/10)										0		
Capital Charges to Operating			5.0%	0.5%	0.5%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Borrowing Receipts % of Capital Expenditure			0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Reserves												
Surplus/(Deficit)			7,645	5,075	(558)	6,000	6,554	6,554	–	18,086	23,679	27,808
Free Services												
Free Basic Services as a % of Equitable Share			0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Free Services as a % of Operating Revenue (excl operational transfers)			0.0%	0.0%	0.0%	4.1%	2.1%	2.1%	–	2.1%	2.1%	2.1%
High Level Outcome of Funding Compliance												
Total Operating Revenue			125,803	168,526	127,849	150,732	147,722	147,722	–	158,027	165,133	174,529
Total Operating Expenditure			144,120	163,739	151,932	132,087	143,810	143,810	–	154,117	162,289	171,650
Surplus/(Deficit) Budgeted Operating Statement			(18,317)	4,786	(24,082)	18,645	3,912	3,912	–	3,910	2,844	2,879
Surplus/(Deficit) Considering Reserves and Cash Backing			7,645	5,075	(558)	6,000	6,554	6,554	–	18,086	23,679	27,808
MTREF Funded (1) / Unfunded (0)	15	1	1	0	1	1	1	1	1	1	1	1
MTREF Funded ✓ / Unfunded ✗	15	✓	✓	✗	✓	✓	✓	✓	✓	✓	✓	✓

NGQUSHWA LOCAL MUNICIPALITY DRAFT BUDGET FOR 2020-2021

EC126 Ngqushwa - Supporting Table SA11 Property rates summary

Description	Ref	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
Valuation:	1									
Date of valuation:			Yes	Yes	1/07/219					
Financial year valuation used			Yes	Yes	Yes					
Municipal by-laws s6 in place? (Y/N)	2		No	No	Yes					
Municipal/assistant valuer appointed? (Y/N)			1	1	No					
Municipal partnership s38 used? (Y/N)			0	0	1	1	1			
No. of assistant valuers (FTE)	3		1	1	1	1	1			
No. of data collectors (FTE)	3		-	-	-	-	-			
No. of internal valuers (FTE)	3		-	-	1	1	1			
No. of external valuers (FTE)	4		-	-	-	-	-			
No. of additional valuers (FTE)										
Valuation appeal board established? (Y/N)			6268	6268						
Implementation time of new valuation roll (mths)			38	38	8,811					
No. of properties	5		38	38	11,282,000	11,282,000	11,282,000			
No. of sectional title values	5		-	-						
No. of unreasonably difficult properties s7(2)			1	1	1	1	1			
No. of supplementary valuations			1	1	2	2	2			
No. of valuation roll amendments			25	25	66	66	66			
No. of objections by rate payers			1	1	3	3	3			
No. of appeals by rate payers			25	25	15	15	15			
No. of successful objections	8		-	-						
No. of successful objections > 10%	8		1	1	1	1	1			
Supplementary valuation			23,005	23,005	749,000	749,000	749,000			
Public service infrastructure value (Rm)	5		111	111	81	81	81			
Municipality owned property value (Rm)										
Valuation reductions:										
Valuation reductions-public infrastructure (Rm)			0	0	8	8	8			
Valuation reductions-nature reserves/park (Rm)			0	0	-	-	-			
Valuation reductions-mineral rights (Rm)			-	-	-	-	-			
Valuation reductions-R15,000 threshold (Rm)			0	0	-	-	-			
Valuation reductions-public worship (Rm)			-	-	-	-	-			
Valuation reductions-other (Rm)			1	1	49	49	49			
Total valuation reductions:			-	1	57	57	57			
Total value used for rating (Rm)	5				400	400	400			
Total land value (Rm)	5		-	-	-	-	-			
Total value of improvements (Rm)	5		-	-	-	-	-			
Total market value (Rm)	5		991	991	1,584	1,584	1,584			
Rating:										
Residential rate used to determine rate for other categories? (Y/N)	5		No	No	No					
Differential rates used? (Y/N)			Yes	Yes	Yes					
Limit on annual rate increase (s20)? (Y/N)			Yes	Yes	Yes	Yes	Yes			
Special rating area used? (Y/N)			No	No	No					
Phasing-in properties s21 (number)			None	None	None	None	None			
Rates policy accompanying budget? (Y/N)			Yes	Yes	Yes					
Fixed amount minimum value (R'000)			None	None	None					
Non-residential prescribed ratio s19? (%)			No	No	Yes					
Rate revenue:										
Rate revenue budget (R '000)	6		19,515	19,515	40,354	40,354	40,354			
Rate revenue expected to collect (R'000)	6		11,003	11,003	24,212	24,212	24,212			
Expected cash collection rate (%)	7		7000.0%	70.0%	60.0%	60.0%	60.0%			
Special rating areas (R'000)			-	-	-	-	-			
Rebates, exemptions - indigent (R'000)					28,257	28,257	28,257			
Rebates, exemptions - pensioners (R'000)										
Rebates, exemptions - bona fide farm. (R'000)			107	107	60	60	60			
Rebates, exemptions - other (R'000)			1,069	1,069	192	192	192			
Phase-in reductions/discounts (R'000)			-	-	-	-	-			
Total rebates,exemptns,reductns,discs (R'000)			-	1,176	1,176	28,508	28,508			

NGQUSHWA LOCAL MUNICIPALITY DRAFT BUDGET FOR 2020-2021

EC126 Ngqushwa - Supporting Table SA12a Property rates by category (current year)

Description	Ref	Resi.	Indust.	Bus. & Comm.	Farm props.	State-owned	Muni props.	Public service infra.	Private owned towns	Formal & Informal Settle.	Comm. Land	State trust land	Section 8(2)(n) (note 1)	Protect. Areas	National Monumts	Public benefit organs.	Mining Props.
Current Year 2019/20																	
Valuation:																	
No. of properties		5,654		72	389	1,408	1,178	70								40	
No. of sectional title property values		1															
No. of unreasonably difficult properties s7(2)																	
No. of supplementary valuations																	
Supplementary valuation (Rm)		50		5		10											
No. of valuation roll amendments				15													
No. of objections by rate-payers		41		20	5												
No. of appeals by rate-payers		2		1													
No. of appeals by rate-payers finalised																	
No. of successful objections	5			15													
No. of successful objections > 10%	5																
Estimated no. of properties not valued																	
Years since last valuation (select)		>5	>5	>5	>5	>5	>5	>5								>5	
Frequency of valuation (select)		5	5	5	5	5	5	5								5	
Method of valuation used (select)		Market		Other	Market	Other	Other	Other								Other	
Base of valuation (select)		Land & impr.	Land & impr.	Land & impr.	Land & impr.	Land & impr.	Land & impr.	Land & impr.								Land & impr.	
Phasing-in properties s21 (number)																	
Combination of rating types used? (Y/N)																	
Flat rate used? (Y/N)																	
Is balance rated by uniform rate/variable rate?																	
Valuation reductions:																	
Valuation reductions-public infrastructure (Rm)								8									
Valuation reductions-nature reserves/park (Rm)																	
Valuation reductions-mineral rights (Rm)																	
Valuation reductions-R15,000 threshold (Rm)																	
Valuation reductions-public worship (Rm)																	
Valuation reductions-other (Rm)	2	49															
Total valuation reductions:																	
Total value used for rating (Rm)	6	400		-	-	-	-	-	-							-	
Total land value (Rm)	6																
Total value of improvements (Rm)	6																
Total market value (Rm)	6	494		92	153	915	83	3								12	
Rating:																	
Average rate	3	-	-	-	-	-	-	-									
Rate revenue budget (R'000)		5,111		1,833	753	32,590		1									
Rate revenue expected to collect (R'000)		3,066		1,100	452	19,554		1									
Expected cash collection rate (%)	4	60.0%	60.0%	60.0%	60.0%	60.0%	60.0%	60.0%								60.0%	
Special rating areas (R'000)																	
Rebates, exemptions - indigent (R'000)		28,257															
Rebates, exemptions - pensioners (R'000)																	
Rebates, exemptions - bona fide farm (R'000)					60												
Rebates, exemptions - other (R'000)								56									
Phase-in reductions/discounts (R'000)																	
Total rebates, exemptns, reductns, discs (R'000)																	

NGQUSHWA LOCAL MUNICIPALITY DRAFT BUDGET FOR 2020-2021

EC126 Ngqushwa - Supporting Table SA18 Transfers and grant receipts

Description	Ref	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
RECEIPTS:	1, 2									
Operating Transfers and Grants										
National Government:		80,931	79,083	80,489	80,489	80,489	80,489	95,083	100,743	105,213
Local Government Equitable Share		77,921	73,615	75,488	75,488	75,488	75,488	87,420	92,636	96,776
Finance Management		2,010	2,345	2,415	2,415	2,415	2,415	3,000	3,200	3,300
Municipal Systems Improvement		-	-	-	-	-	-	-	-	-
EPWP Incentive		1,000	1,531	1,480	1,480	1,480	1,480	3,544	3,707	3,878
		-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-
PMU		-	1,592	1,106	1,106	1,106	1,106	1,119	1,200	1,260
Provincial Government:		-	-	-	-	-	-	-	-	-
PMU										
District Municipality:		-	-	-	-	-	-	-	-	-
[insert description]										
Other grant providers:		6,650	440	15,568	597	676	676	707	739	773
Construction Ceta		6,300								
LG Seta			90	168	176	176	176	184	193	202
Education Seta				15,000						
Library		350	350	400	421	500	500	523	547	572
Total Operating Transfers and Grants	5	87,581	79,523	96,057	81,086	81,165	81,165	95,790	101,483	105,987
Capital Transfers and Grants										
National Government:		24,761	34,140	38,148	26,539	26,539	26,539	31,562	39,627	32,439
Municipal Infrastructure Grant (MIG)		20,761	30,241	31,816	21,379	21,379	21,379	21,259	22,807	23,939
Integrated Electrification (Municipal) Programme		4,000	3,899	6,332	5,160	5,160	5,160	10,303	16,820	8,500
Provincial Government:		-	-	-	-	-	-	-	-	-
Other capital transfers/grants [insert description]										
District Municipality:		-	-	-	-	-	-	-	-	-
[insert description]										
Other grant providers:		-	-	-	-	-	-	-	-	-
Construction Ceta										
Total Capital Transfers and Grants	5	24,761	34,140	38,148	26,539	26,539	26,539	31,562	39,627	32,439
TOTAL RECEIPTS OF TRANSFERS & GRANTS		112,342	113,663	134,205	107,625	107,704	107,704	127,352	141,109	138,426

NGQUSHWA LOCAL MUNICIPALITY DRAFT BUDGET FOR 2020-2021

EC126 Ngqushwa - Supporting Table SA19 Expenditure on transfers and grant programme

Description	Ref	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
EXPENDITURE:	1									
Operating expenditure of Transfers and Grants										
National Government:		80,931	79,083	80,489	80,489	80,489	80,489	95,083	100,743	105,213
Local Government Equitable Share		77,921	73,615	75,488	75,488	75,488	75,488	87,420	92,636	96,776
Finance Management		2,010	2,345	2,415	2,415	2,415	2,415	3,000	3,200	3,300
Municipal Systems Improvement		-	-	-	-	-	-	-	-	-
EPWP Incentive		1,000	1,531	1,480	1,480	1,480	1,480	3,544	3,707	3,878
		-	-	-	-	-	-	-	-	-
PMU		-	1,592	1,106	1,106	1,106	1,106	1,119	1,200	1,260
		-	-	-	-	-	-	-	-	-
Provincial Government:		-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-
PMU		-	-	-	-	-	-	-	-	-
District Municipality:		-	-	-	-	-	-	-	-	-
<i>[insert description]</i>		-	-	-	-	-	-	-	-	-
Other grant providers:		6,650	440	15,568	597	676	676	707	739	773
Construction Ceta		6,300	-	-	-	-	-	-	-	-
LG Seta		-	90	168	176	176	176	184	193	202
Education Seta		-	-	15,000	-	-	-	-	-	-
Library		350	350	400	421	500	500	523	547	572
		-	-	-	-	-	-	-	-	-
Total operating expenditure of Transfers and Grants:		87,581	79,523	96,057	81,086	81,165	81,165	95,790	101,483	105,987
Capital expenditure of Transfers and Grants										
National Government:		24,761	34,140	38,148	26,539	26,539	26,539	31,562	39,627	32,439
Municipal Infrastructure Grant (MIG)		20,761	30,241	31,816	21,379	21,379	21,379	21,259	22,807	23,939
		-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-
Integrated Electrification (Municipal) Programme		4,000	3,899	6,332	5,160	5,160	5,160	10,303	16,820	8,500
Provincial Government:		-	-	-	-	-	-	-	-	-
Other capital transfers/grants <i>[insert description]</i>		-	-	-	-	-	-	-	-	-
District Municipality:		-	-	-	-	-	-	-	-	-
<i>[insert description]</i>		-	-	-	-	-	-	-	-	-
Other grant providers:		-	-	-	-	-	-	-	-	-
Construction Ceta		-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-
Total capital expenditure of Transfers and Grants		24,761	34,140	38,148	26,539	26,539	26,539	31,562	39,627	32,439
TOTAL EXPENDITURE OF TRANSFERS AND GRANTS		112,342	113,663	134,205	107,625	107,704	107,704	127,352	141,109	138,426

NGQUSHWA LOCAL MUNICIPALITY DRAFT BUDGET FOR 2020-2021

EC126 Ngqushwa - Supporting Table SA20 Reconciliation of transfers, grant receipts and unspent funds

Description	Ref	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
Operating transfers and grants:	1,3									
National Government:										
Balance unspent at beginning of the year										
Current year receipts		76,643	135,734	73,058	88,602	88,602	88,602	95,083	100,743	105,213
Conditions met - transferred to revenue		76,643	135,734	73,058	88,602	88,602	88,602	95,083	100,743	105,213
Conditions still to be met - transferred to liabilities										
Provincial Government:										
Balance unspent at beginning of the year										
Current year receipts										
Conditions met - transferred to revenue		-	-	-	-	-	-	-	-	-
Conditions still to be met - transferred to liabilities										
District Municipality:										
Balance unspent at beginning of the year										
Current year receipts										
Conditions met - transferred to revenue		-	-	-	-	-	-	-	-	-
Conditions still to be met - transferred to liabilities										
Other grant providers:										
Balance unspent at beginning of the year										
Current year receipts		6,650	440	15,568	597	676	676	707	739	773
Conditions met - transferred to revenue		6,650	440	15,568	597	676	676	707	739	773
Conditions still to be met - transferred to liabilities										
Total operating transfers and grants revenue		83,293	136,174	88,625	89,199	89,279	89,279	95,790	101,483	105,987
Total operating transfers and grants - CTBM	2	-	-	-	-	-	-	-	-	-
Capital transfers and grants:	1,3									
National Government:										
Balance unspent at beginning of the year										
Current year receipts		19,475	91,242	31,332	26,639	26,539	26,539	31,562	39,627	32,439
Conditions met - transferred to revenue		19,475	91,242	31,332	26,639	26,539	26,539	31,562	39,627	32,439
Conditions still to be met - transferred to liabilities										
Provincial Government:										
Balance unspent at beginning of the year										
Current year receipts										
Conditions met - transferred to revenue		-	-	-	-	-	-	-	-	-
Conditions still to be met - transferred to liabilities										
District Municipality:										
Balance unspent at beginning of the year										
Current year receipts										
Conditions met - transferred to revenue		-	-	-	-	-	-	-	-	-
Conditions still to be met - transferred to liabilities										
Other grant providers:										
Balance unspent at beginning of the year										
Current year receipts										
Conditions met - transferred to revenue		-	-	-	-	-	-	-	-	-
Conditions still to be met - transferred to liabilities										
Total capital transfers and grants revenue		19,475	91,242	31,332	26,639	26,539	26,539	31,562	39,627	32,439
Total capital transfers and grants - CTBM	2	-	-	-	-	-	-	-	-	-
TOTAL TRANSFERS AND GRANTS REVENUE		102,768	227,416	119,958	115,838	115,817	115,817	127,352	141,109	138,426
TOTAL TRANSFERS AND GRANTS - CTBM		-	-	-	-	-	-	-	-	-

EC126 Ngqushwa - Supporting Table SA21 Transfers and grants made by the municipality

Description	Ref	2016/17	2017/18	2018/19	Current Year 2019/20				2020/21 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
Groups of Individuals											
Bursaries to community members	5				53	53	53		55	57	60
Total Non-Cash Grants To Groups Of Individuals:		-	-	-	53	53	53	-	55	57	60
TOTAL NON-CASH TRANSFERS AND GRANTS		-	-	-	53	53	53	-	55	57	60
TOTAL TRANSFERS AND GRANTS	6	-	-	-	53	53	53	-	55	57	60

NGQUSHWA LOCAL MUNICIPALITY DRAFT BUDGET FOR 2020-2021

EC126 Ngqushwa - Supporting Table SA22 Summary councillor and staff benefits

Summary of Employee and Councillor remuneration R thousand	Ref	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
		Audited Outcome A	Audited Outcome B	Audited Outcome C	Original Budget D	Adjusted Budget E	Full Year Forecast F	Budget Year 2020/21 G	Budget Year +1 2021/22 H	Budget Year +2 2022/23 I
Councillors (Political Office Bearers plus Other)	1	6,503	7,973	7,498	7,257	1,838	1,838	7,552	8,024	8,525
Basic Salaries and Wages		–	–	–	182	–	–	–	199	225
Pension and UIF Contributions		–	–	–	34	968	968	39	41	44
Medical Aid Contributions		336	331	353	473	–	–	–	–	–
Motor Vehicle Allowance		605	595	633	1,031	1,530	1,530	1,977	2,100	2,232
Cellphone Allowance		–	–	–	–	6,110	6,110	–	–	–
Housing Allowances		–	–	–	–	–	–	1,359	1,444	1,534
Other benefits and allowances		–	–	–	74	–	–	–	–	–
Sub Total - Councillors	4	7,444	8,899	8,483	9,051	10,446	10,446	11,125	11,820	12,559
% increase			19.5%	(4.7%)	6.7%	15.4%	–	6.5%	6.3%	6.2%
Senior Managers of the Municipality	2									
Basic Salaries and Wages		–	–	–	7,131	1,997	1,997	2,127	2,260	2,401
Pension and UIF Contributions		–	–	–	62	3	3	3	3	3
Medical Aid Contributions		–	–	–	32	–	–	–	–	–
Overtime		–	–	–	–	–	–	–	–	–
Performance Bonus		–	–	–	–	–	–	–	–	–
Motor Vehicle Allowance	3	–	–	–	770	386	386	411	437	464
Cellphone Allowance	3	–	–	–	46	23	23	24	26	27
Housing Allowances	3	–	–	–	–	–	–	–	–	–
Other benefits and allowances	3	–	–	–	15	65	65	69	73	78
Payments in lieu of leave		–	–	–	2	–	–	–	–	–
Long service awards		–	–	–	–	–	–	–	–	–
Post-retirement benefit obligations	6	–	–	–	–	–	–	–	–	–
Sub Total - Senior Managers of Municipality	4	–	–	–	8,058	2,473	2,473	2,634	2,799	2,973
% increase						(69.3%)		6.5%	6.3%	6.3%
Other Municipal Staff	4									
Basic Salaries and Wages		49,452	53,860	55,895	44,059	49,555	49,555	52,776	56,075	59,579
Pension and UIF Contributions		302	390	415	6,506	6,991	6,991	7,445	7,911	8,405
Medical Aid Contributions		–	1,929	2,054	2,547	2,768	2,768	2,948	3,132	3,328
Overtime		222	426	454	744	533	533	568	604	641
Performance Bonus		1,477	2,748	3,346	–	–	–	–	–	–
Motor Vehicle Allowance	3	–	1,773	1,888	2,318	1,972	1,972	2,100	2,231	2,371
Cellphone Allowance	3	–	–	–	345	279	279	297	315	335
Housing Allowances	3	–	173	183	104	124	124	132	140	149
Other benefits and allowances	3	–	–	–	3,412	4,217	4,217	4,491	4,772	5,070
Payments in lieu of leave		–	717	765	1,167	603	603	642	682	725
Long service awards		415	500	112	222	236	236	252	267	284
Post-retirement benefit obligations	6	–	–	–	–	–	–	–	–	–
Sub Total - Other Municipal Staff	4	51,868	62,514	65,112	61,424	67,278	67,278	71,651	76,129	80,887
% increase			20.5%	4.2%	(5.7%)	9.5%	–	6.5%	6.2%	6.3%
Total Parent Municipality		59,313	71,414	73,595	78,533	80,197	80,197	85,410	90,748	96,420

EC126 Ngqushwa - Supporting Table SA23 Salaries, allowances & benefits (political office bearers/councillors/senior managers)

Disclosure of Salaries, Allowances & Benefits 1.	Ref	No.	Salary	Contributions	Allowances	Performance Bonuses	In-kind benefits	Total Package
Rand per annum				1.				2.
Councillors	3							
Speaker	4		635,397	219,072	47,286			901,756
Chief Whip								–
Executive Mayor			854,960	465,691	47,286			1,367,937
Deputy Executive Mayor				447,966				447,966
Executive Committee			914,962	465,691	17,897			1,398,550
Total for all other councillors			5,146,352	1,847,472	15,017			7,008,841
Total Councillors	8	–	7,551,671	3,445,892	127,485			11,125,049
Senior Managers of the Municipality	5							
Municipal Manager (MM)			1,433,102					1,433,102
Chief Finance Officer			1,277,323					1,277,323
Manager Community			1,159,698					1,159,698
Manager Technical			1,011,356					1,011,356
Manager Corporate			1,011,356					1,011,356
								–
Total Senior Managers of the Municipality	8,10	–	5,892,835	–	–	–	–	5,892,835

NGQUSHWA LOCAL MUNICIPALITY DRAFT BUDGET FOR 2020-2021

EC126 Ngqushwa - Supporting Table SA24 Summary of personnel numbers

Summary of Personnel Numbers		Ref	2018/19			Current Year 2019/20			Budget Year 2020/21		
Number		1,2	Positions	Permanent employees	Contract employees	Positions	Permanent employees	Contract employees	Positions	Permanent employees	Contract employees
Municipal Council and Boards of Municipal Entities											
Councillors (Political Office Bearers plus Other Councillors)			-	27	27	27	2	25	27	2	25
Board Members of municipal entities		4									
Municipal employees											
Municipal Manager and Senior Managers		5									
Other Managers		3	-	6	5	5	-	5	5	-	5
Professionals		7	15	5	21	21	16	5	21	16	5
Finance			3	-	38	38	37	1	38	37	1
Spatial/town planning			2	-	14	14	14		14	14	
Information Technology			1	-	2	2	2		2	2	
Roads					1	1	1		1	1	
Electricity					1	1	1		1	1	
Water											
Sanitation											
Refuse					5	5	5		5	5	
Other					15	15	14	1	15	14	1
Technicians			32	-	10	10	10	-	10	10	-
Finance											
Spatial/town planning											
Information Technology			1	-	2	2	2		2	2	
Roads			3	-							
Electricity			-	-							
Water											
Sanitation											
Refuse											
Other			28	-	8	8	8		8	8	
Clerks (Clerical and administrative)			64	2	26	26	26		26	26	
Service and sales workers											
Skilled agricultural and fishery workers											
Craft and related trades											
Plant and Machine Operators			14	-	12	12	12		12	12	
Elementary Occupations			77	-	82	82	82		82	82	
TOTAL PERSONNEL NUMBERS		9	205	40	221	221	185	36	221	185	36

NGQUSHWA LOCAL MUNICIPALITY DRAFT BUDGET FOR 2020-2021

EC126 Ngqushwa - Supporting Table SA25 Budgeted monthly revenue and expenditure

Description	Ref	Budget Year 2020/21												Medium Term Revenue and Expenditure Framework		
		July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
R thousand																
Revenue By Source																
Property rates		3,490	3,490	3,490	3,490	3,490	3,490	3,490	3,490	3,490	3,490	3,490	3,490	41,875	43,801	45,816
Service charges - electricity revenue		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Service charges - water revenue		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Service charges - sanitation revenue		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Service charges - refuse revenue		55	55	55	55	55	55	55	55	55	55	55	55	664	695	727
Rental of facilities and equipment		60	60	60	60	60	60	60	60	60	60	60	60	717	750	784
Interest earned - external investments		379	379	379	379	379	379	379	379	379	379	379	379	4,547	4,756	4,975
Interest earned - outstanding debtors		438	438	438	438	438	438	438	438	438	438	438	438	5,258	5,500	5,753
Dividends received		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Fines, penalties and forfeits		119	119	119	119	119	119	119	119	119	119	119	119	1,428	1,494	1,563
Licences and permits		206	206	206	206	206	206	206	206	206	206	206	206	2,472	2,586	2,705
Agency services		47	47	47	47	47	47	47	47	47	47	47	47	560	585	612
Transfers and subsidies		7,982	7,982	7,982	7,982	7,982	7,982	7,982	7,982	7,982	7,982	7,982	7,982	95,790	101,483	105,987
Other revenue		393	393	393	393	393	393	393	393	393	393	393	393	4,715	3,482	5,607
Gains		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total Revenue (excluding capital transfers and contributions)		13,169	13,169	13,169	13,169	13,169	13,169	13,169	13,169	13,169	13,169	13,169	13,169	158,027	165,133	174,529
Expenditure By Type																
Employee related costs		6,190	6,190	6,190	6,190	6,190	6,190	6,190	6,190	6,190	6,190	6,190	6,190	74,285	78,928	83,861
Remuneration of councillors		927	927	927	927	927	927	927	927	927	927	927	927	11,125	11,820	12,559
Debt impairment		153	153	153	153	153	153	153	153	153	153	153	153	1,835	1,920	2,008
Depreciation & asset impairment		1,665	1,665	1,665	1,665	1,665	1,665	1,665	1,665	1,665	1,665	1,665	1,665	19,981	20,900	21,862
Finance charges		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Bulk purchases		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Other materials		252	252	252	252	252	252	252	252	252	252	252	252	3,022	3,231	3,450
Contracted services		1,732	1,732	1,732	1,732	1,732	1,732	1,732	1,732	1,732	1,732	1,732	1,732	20,790	21,229	22,519
Transfers and subsidies		5	5	5	5	5	5	5	5	5	5	5	5	55	57	60
Other expenditure		1,919	1,919	1,919	1,919	1,919	1,919	1,919	1,919	1,919	1,919	1,919	1,919	23,023	24,202	25,331
Losses		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total Expenditure		12,843	12,843	12,843	12,843	12,843	12,843	12,843	12,843	12,843	12,843	12,843	12,843	154,117	162,289	171,650
Surplus/(Deficit)		326	326	326	326	326	326	326	326	326	326	326	326	3,910	2,844	2,879
Transfers and subsidies - capital (monetary allocations) (National / Provincial and District)		2,630	2,630	2,630	2,630	2,630	2,630	2,630	2,630	2,630	2,630	2,630	2,630	31,562	39,627	32,439
Transfers and subsidies - capital (monetary allocations) (National / Provincial Departmental Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporations, Higher Educational Institutions)		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Transfers and subsidies - capital (in-kind - all)		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) after capital transfers & contributions		2,956	2,956	2,956	2,956	2,956	2,956	2,956	2,956	2,956	2,956	2,956	2,956	35,472	42,470	35,318
Taxation		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Attributable to minorities		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Share of surplus/ (deficit) of associate		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit)	1	2,956	2,956	2,956	2,956	2,956	2,956	2,956	2,956	2,956	2,956	2,956	2,956	35,472	42,470	35,318

NGQUSHWA LOCAL MUNICIPALITY DRAFT BUDGET FOR 2020-2021

EC126 Ngqushwa - Supporting Table SA26 Budgeted monthly revenue and expenditure (municipal vote)

Description	Ref	Budget Year 2020/21												Medium Term Revenue and Expenditure Framework			
		July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23	
Revenue by Vote																	
Vote 1 - Municipal governance and administration		15,284	15,284	15,284	15,284	15,284	15,284	15,284	15,284	15,284	15,284	(168,129)	-	-	-		
Vote 2 - Finance and administration		13	13	13	13	13	13	13	13	13	13	183,266	183,414	198,300	200,212		
Vote 3 - 0		-	-	-	-	-	-	-	-	-	-	-	161	168	176		
Vote 4 - 0		64	64	64	64	64	64	64	64	64	64	(707)	-	-	-		
Vote 5 - Community and public safety		376	376	376	376	376	376	376	376	376	376	(3,370)	771	807	844		
Vote 6 - Economic and environmental services		60	60	60	60	60	60	60	60	60	60	3,852	4,518	4,726	4,943		
Vote 7 - Trading services												726	726	759	794		
Vote 8 - Other												-	-	-	-		
Vote 9 -												-	-	-	-		
Vote 10 - [NAME OF VOTE 10]												-	-	-	-		
Vote 11 - [NAME OF VOTE 11]												-	-	-	-		
Vote 12 - [NAME OF VOTE 12]												-	-	-	-		
Vote 13 - [NAME OF VOTE 13]												-	-	-	-		
Vote 14 - [NAME OF VOTE 14]												-	-	-	-		
Vote 15 - [NAME OF VOTE 15]												-	-	-	-		
Total Revenue by Vote		15,799	15,799	15,799	15,799	15,799	15,799	15,799	15,799	15,799	15,799	15,799	189,589	204,759	206,968		
Expenditure by Vote to be appropriated																	
Vote 1 - Municipal governance and administration		1,869	1,869	1,869	1,869	1,869	1,869	1,869	1,869	1,869	1,869	1,869	22,426	23,765	25,185		
Vote 2 - Finance and administration		6,285	6,285	6,285	6,285	6,285	6,285	6,285	6,285	6,285	6,285	6,285	75,416	79,514	83,719		
Vote 3 - 0		151	151	151	151	151	151	151	151	151	151	151	1,808	1,921	2,041		
Vote 4 - 0		166	166	166	166	166	166	166	166	166	166	166	1,993	2,110	2,234		
Vote 5 - Community and public safety		1,299	1,299	1,299	1,299	1,299	1,299	1,299	1,299	1,299	1,299	1,299	15,591	16,534	17,534		
Vote 6 - Economic and environmental services		1,070	1,070	1,070	1,070	1,070	1,070	1,070	1,070	1,070	1,070	1,070	12,843	13,680	14,745		
Vote 7 - Trading services		1,697	1,697	1,697	1,697	1,697	1,697	1,697	1,697	1,697	1,697	1,697	20,368	21,526	22,751		
Vote 8 - Other		306	306	306	306	306	306	306	306	306	306	306	3,672	3,238	3,441		
Vote 9 -												-	-	-	-		
Vote 10 - [NAME OF VOTE 10]												-	-	-	-		
Vote 11 - [NAME OF VOTE 11]												-	-	-	-		
Vote 12 - [NAME OF VOTE 12]												-	-	-	-		
Vote 13 - [NAME OF VOTE 13]												-	-	-	-		
Vote 14 - [NAME OF VOTE 14]												-	-	-	-		
Vote 15 - [NAME OF VOTE 15]												-	-	-	-		
Total Expenditure by Vote		12,843	12,843	12,843	12,843	12,843	12,843	12,843	12,843	12,843	12,843	12,843	154,117	162,289	171,650		
Surplus/(Deficit) before assoc.		2,956	2,956	2,956	2,956	2,956	2,956	2,956	2,956	2,956	2,956	2,956	35,472	42,470	35,318		
Taxation													-	-	-		
Attributable to minorities													-	-	-		
Share of surplus/ (deficit) of associate													-	-	-		
Surplus/(Deficit)	1	2,956	2,956	2,956	2,956	2,956	2,956	2,956	2,956	2,956	2,956	2,956	35,472	42,470	35,318		

NGQUSHWA LOCAL MUNICIPALITY DRAFT BUDGET FOR 2020-2021

EC126 Ngqushwa - Supporting Table SA27 Budgeted monthly revenue and expenditure (functional classification)

Description	Ref	Budget Year 2020/21												Medium Term Revenue and Expenditure Framework		
		July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
Revenue - Functional																
Governance and administration		15,298	15,298	15,298	15,298	15,298	15,298	15,298	15,298	15,298	15,298	15,298	15,298	183,574	198,468	200,387
Executive and council													-	-	-	
Finance and administration		15,298	15,298	15,298	15,298	15,298	15,298	15,298	15,298	15,298	15,298	15,298	15,298	183,574	198,468	200,387
Internal audit													-	-	-	
Community and public safety		64	64	64	64	64	64	64	64	64	64	64	771	807	844	
Community and social services		63	63	63	63	63	63	63	63	63	63	63	761	796	833	
Sport and recreation													-	-	-	
Public safety		1	1	1	1	1	1	1	1	1	1	1	10	10	11	
Housing													-	-	-	
Health													-	-	-	
Economic and environmental services		376	376	376	376	376	376	376	376	376	376	376	4,518	4,726	4,943	
Planning and development		20	20	20	20	20	20	20	20	20	20	20	240	251	262	
Road transport		356	356	356	356	356	356	356	356	356	356	356	4,278	4,475	4,681	
Environmental protection													-	-	-	
Trading services		60	60	60	60	60	60	60	60	60	60	60	726	759	794	
Energy sources		5	5	5	5	5	5	5	5	5	5	5	(56)	-	-	
Water management		55	55	55	55	55	55	55	55	55	55	55	(609)	-	-	
Waste water management													62	64	67	
Waste management													664	695	727	
Other													-	-	-	
Total Revenue - Functional		15,799	15,799	15,799	15,799	15,799	15,799	15,799	15,799	15,799	15,799	15,799	189,589	204,759	206,968	
Expenditure - Functional																
Governance and administration		8,470	8,470	8,470	8,470	8,470	8,470	8,470	8,470	8,470	8,470	8,470	101,642	107,310	113,179	
Executive and council		1,869	1,869	1,869	1,869	1,869	1,869	1,869	1,869	1,869	1,869	1,869	22,426	23,765	25,185	
Finance and administration		6,435	6,435	6,435	6,435	6,435	6,435	6,435	6,435	6,435	6,435	6,435	77,223	81,435	85,759	
Internal audit		166	166	166	166	166	166	166	166	166	166	166	1,993	2,110	2,234	
Community and public safety		1,299	1,299	1,299	1,299	1,299	1,299	1,299	1,299	1,299	1,299	1,299	15,591	16,534	17,534	
Community and social services		109	109	109	109	109	109	109	109	109	109	109	1,305	1,379	1,457	
Sport and recreation		175	175	175	175	175	175	175	175	175	175	175	2,101	2,232	2,372	
Public safety		859	859	859	859	859	859	859	859	859	859	859	10,306	10,938	11,609	
Housing		157	157	157	157	157	157	157	157	157	157	157	1,879	1,985	2,097	
Health													-	-	-	
Economic and environmental services		1,070	1,070	1,070	1,070	1,070	1,070	1,070	1,070	1,070	1,070	1,070	12,843	13,680	14,745	
Planning and development		516	516	516	516	516	516	516	516	516	516	516	6,190	6,622	7,256	
Road transport		554	554	554	554	554	554	554	554	554	554	554	6,653	7,059	7,489	
Environmental protection													-	-	-	
Trading services		1,697	1,697	1,697	1,697	1,697	1,697	1,697	1,697	1,697	1,697	1,697	20,368	21,526	22,751	
Energy sources		487	487	487	487	487	487	487	487	487	487	487	5,845	6,144	6,457	
Water management													-	-	-	
Waste water management													-	-	-	
Waste management		1,210	1,210	1,210	1,210	1,210	1,210	1,210	1,210	1,210	1,210	1,210	14,523	15,382	16,294	
Other		306	306	306	306	306	306	306	306	306	306	306	3,672	3,238	3,441	
Total Expenditure - Functional		12,843	12,843	12,843	12,843	12,843	12,843	12,843	12,843	12,843	12,843	12,843	154,117	162,289	171,650	
Surplus/(Deficit) before assoc.		2,956	2,956	2,956	2,956	2,956	2,956	2,956	2,956	2,956	2,956	2,956	35,472	42,470	35,318	
Share of surplus/ (deficit) of associate													-	-	-	
Surplus/(Deficit)	1	2,956	2,956	2,956	2,956	2,956	2,956	2,956	2,956	2,956	2,956	2,956	35,472	42,470	35,318	

NGQUSHWA LOCAL MUNICIPALITY DRAFT BUDGET FOR 2020-2021

EC126 Ngqushwa - Supporting Table SA28 Budgeted monthly capital expenditure (municipal vote)

Description	Ref	Budget Year 2020/21												Medium Term Revenue and Expenditure Framework			
		July	August	Sept.	October	Nov.	Dec.	January	Feb.	March	April	May	June	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23	
Single-year expenditure to be appropriated																	
Vote 1 - Municipal governance and administration		320	320	320	320	320	320	320	320	320	320	320	(3,517)	-	-	-	
Vote 2 - Finance and administration		-	-	-	-	-	-	-	-	-	-	-	3,837	3,837	2,767	2,798	
Vote 3 - 0		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Vote 4 - 0		133	133	133	133	133	133	133	133	133	133	133	(1,467)	-	-	-	
Vote 5 - Community and public safety		1,638	1,638	1,638	1,638	1,638	1,638	1,638	1,638	1,638	1,638	1,638	(16,421)	1,600	1,674	1,751	
Vote 6 - Economic and environmental services		865	865	865	865	865	865	865	865	865	865	865	10,147	19,659	21,133	22,188	
Vote 7 - Trading services		865	865	865	865	865	865	865	865	865	865	865	-	10,376	16,897	8,580	
Vote 8 - Other		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Vote 9 -		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Vote 10 - [NAME OF VOTE 10]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Vote 11 - [NAME OF VOTE 11]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Vote 12 - [NAME OF VOTE 12]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Vote 13 - [NAME OF VOTE 13]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Vote 14 - [NAME OF VOTE 14]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Vote 15 - [NAME OF VOTE 15]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Capital single-year expenditure sub-total	2	3,821	3,821	3,821	3,821	3,821	3,821	3,821	3,821	3,821	3,821	3,821	(6,556)	35,472	42,470	35,318	
Total Capital Expenditure	2	3,821	3,821	3,821	3,821	3,821	3,821	3,821	3,821	3,821	3,821	3,821	(6,556)	35,472	42,470	35,318	

EC126 Ngqushwa - Supporting Table SA29 Budgeted monthly capital expenditure (functional classification)

Description	Ref	Budget Year 2020/21												Medium Term Revenue and Expenditure Framework		
		July	August	Sept.	October	Nov.	Dec.	January	Feb.	March	April	May	June	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
Capital Expenditure - Functional	1															
Governance and administration		320	320	320	320	320	320	320	320	320	320	320	320	3,837	2,767	2,798
Executive and council		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Finance and administration		320	320	320	320	320	320	320	320	320	320	320	320	3,837	2,767	2,798
Internal audit		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Community and public safety		133	133	133	133	133	133	133	133	133	133	133	133	1,600	1,674	1,751
Community and social services		133	133	133	133	133	133	133	133	133	133	133	133	1,600	1,674	1,751
Sport and recreation		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Public safety		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Housing		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Health		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Economic and environmental services		1,638	1,638	1,638	1,638	1,638	1,638	1,638	1,638	1,638	1,638	1,638	1,638	19,659	21,133	22,188
Planning and development		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Road transport		1,638	1,638	1,638	1,638	1,638	1,638	1,638	1,638	1,638	1,638	1,638	1,638	19,659	21,133	22,188
Environmental protection		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Trading services		865	865	865	865	865	865	865	865	865	865	865	865	10,376	16,897	8,580
Energy sources		865	865	865	865	865	865	865	865	865	865	865	865	10,376	16,897	8,580
Water management		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Waste water management		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Waste management		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Other		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total Capital Expenditure - Functional	2	2,956	2,956	2,956	2,956	2,956	2,956	2,956	2,956	2,956	2,956	2,956	2,956	35,472	42,470	35,318
Funded by:																
National Government		2,630	2,630	2,630	2,630	2,630	2,630	2,630	2,630	2,630	2,630	2,630	2,630	31,562	39,627	32,439
Provincial Government		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
District Municipality		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Transfers and subsidies - capital (monetary allocations) (National / Provincial Departmental Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporations, Higher Educational Institutions)		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Transfers recognised - capital		2,630	2,630	2,630	2,630	2,630	2,630	2,630	2,630	2,630	2,630	2,630	2,630	31,562	39,627	32,439
Borrowing		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Internally generated funds		318	318	318	318	318	318	318	318	318	318	318	418	3,910	2,844	2,879
Total Capital Funding		2,948	2,948	2,948	2,948	2,948	2,948	2,948	2,948	2,948	2,948	2,948	3,048	35,472	42,470	35,318

NGQUSHWA LOCAL MUNICIPALITY DRAFT BUDGET FOR 2020-2021

EC126 Ngqushwa - Supporting Table SA30 Budgeted monthly cash flow

MONTHLY CASH FLOWS	Budget Year 2020/21												Medium Term Revenue and Expenditure Framework		
	July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
R thousand															
Cash Receipts By Source													1		
Property rates	2,443	2,443	2,443	2,443	2,443	2,443	2,443	2,443	2,443	2,443	2,443	2,443	29,313	30,661	32,071
Service charges - electricity revenue	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Service charges - water revenue	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Service charges - sanitation revenue	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Service charges - refuse revenue	39	39	39	39	39	39	39	39	39	39	39	39	465	486	509
Rental of facilities and equipment	263	263	263	263	263	263	263	263	263	263	263	263	3,158	3,304	3,456
Interest earned - external investments	263	263	263	263	263	263	263	263	263	263	263	263	3,155	3,300	3,452
Interest earned - outstanding debtors	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Dividends received	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Fines, penalties and forfeits	71	71	71	71	71	71	71	71	71	71	71	71	857	896	938
Licences and permits	124	124	124	124	124	124	124	124	124	124	124	124	1,483	1,552	1,623
Agency services	33	33	33	33	33	33	33	33	33	33	33	33	392	585	612
Transfers and Subsidies - Operational	7,982	7,982	7,982	7,982	7,982	7,982	7,982	7,982	7,982	7,982	7,982	7,982	95,790	101,483	105,987
Other revenue	236	236	236	236	236	236	236	236	236	236	236	236	2,829	2,089	3,364
Cash Receipts by Source	11,454	11,454	11,454	11,454	11,454	11,453	11,454	11,454	11,454	11,454	11,454	11,454	137,442	144,357	152,012
Other Cash Flows by Source															
Transfers and subsidies - capital (monetary allocations) (National / Provincial and District)	2,630	2,630	2,630	2,630	2,630	2,630	2,630	2,630	2,630	2,630	2,630	2,630	31,562	39,627	32,439
Transfers and subsidies - capital (monetary allocations) (National / Provincial Departmental Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporations, Higher Educational Institutions)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Proceeds on Disposal of Fixed and Intangible Assets	1,093	1,093	1,093	1,093	1,093	1,093	1,093	1,093	1,093	1,093	1,093	1,093	13,115	-	-
Short term loans	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Borrowing long term/refinancing	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Increase (decrease) in consumer deposits	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Decrease (increase) in non-current receivables	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Decrease (increase) in non-current investments	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total Cash Receipts by Source	15,177	15,177	15,177	15,177	15,177	15,177	15,177	15,177	15,177	15,177	15,177	15,177	182,119	183,983	184,451
Cash Payments by Type															
Employee related costs	6,190	6,190	6,190	6,190	6,190	6,190	6,190	6,190	6,190	6,190	6,190	6,190	74,285	78,928	83,861
Remuneration of councillors	927	927	927	927	927	927	927	927	927	927	927	927	11,125	11,820	12,559
Finance charges	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Bulk purchases - Electricity	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Bulk purchases - Water & Sewer	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Other materials	252	252	252	252	252	252	252	252	252	252	252	252	3,022	3,231	3,450
Contracted services	1,732	1,732	1,732	1,732	1,732	1,732	1,732	1,732	1,732	1,732	1,732	1,732	20,790	21,229	22,519
Transfers and grants - other municipalities	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Transfers and grants - other	5	5	5	5	5	5	5	5	5	5	5	5	55	57	60
Other expenditure	1,919	1,919	1,919	1,919	1,919	1,919	1,919	1,919	1,919	1,919	1,919	1,919	23,023	24,202	25,331
Cash Payments by Type	11,025	11,025	11,025	11,025	11,025	11,025	11,025	11,025	11,025	11,025	11,025	11,025	132,300	139,469	147,781
Other Cash Flows/Payments by Type															
Capital assets	2,956	2,956	2,956	2,956	2,956	2,956	2,956	2,956	2,956	2,956	2,956	2,956	35,472	42,371	35,218
Repayment of borrowing	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Other Cash Flows/Payments	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total Cash Payments by Type	13,981	13,981	13,981	13,981	13,981	13,981	13,981	13,981	13,981	13,981	13,981	13,981	167,773	181,839	182,999
NET INCREASE/(DECREASE) IN CASH HELD	1,196	1,196	1,196	1,196	1,196	1,196	1,196	1,196	1,196	1,196	1,196	1,196	14,347	2,144	1,452
Cash/cash equivalents at the month/year begin:	1,312	2,507	3,703	4,898	6,094	7,290	8,485	9,681	10,876	12,072	13,267	14,463	15,658	17,802	19,947
Cash/cash equivalents at the month/year end:	2,507	3,703	4,898	6,094	7,290	8,485	9,681	10,876	12,072	13,267	14,463	15,658	17,005	19,946	21,400

NGQUSHWA LOCAL MUNICIPALITY DRAFT BUDGET FOR 2020-2021

EC126 Ngqushwa - Supporting Table SA34a Capital expenditure on new assets by asset class

Description	Ref	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
R thousand	1									
Capital expenditure on new assets by Asset Class/Sub-class										
Infrastructure		13,330	25,509	15,715	26,589	14,514	14,514	29,962	37,953	30,688
Roads Infrastructure		13,330	25,509	15,666	21,429	9,354	9,354	19,659	21,133	22,188
Roads		13,330	25,509	15,666	21,379	9,354	9,354	19,659	21,133	22,188
Road Structures					50					
Road Furniture										
Attenuation										
Electrical Infrastructure		-	-	-	5,160	5,160	5,160	10,303	16,820	8,500
Capital Spares					5,160	5,160	5,160	10,303	16,820	8,500
Water Supply Infrastructure		-	-	-	-	-	-	-	-	-
Information and Communication Infrastructure		-	-	49	-	-	-	-	-	-
Data Centres										
Core Layers										
Distribution Layers										
Capital Spares				49						
Community Assets		5,812	9,521	15,666	300	12,325	12,325	1,600	1,674	1,751
Community Facilities		5,812	9,521	15,666	-	12,025	12,025	1,600	1,674	1,751
Halls		5,812	9,521	15,666		12,025	12,025	1,600	1,674	1,751
Centres										
Airports										
Taxi Ranks/Bus Terminals										
Capital Spares										
Sport and Recreation Facilities		-	-	-	300	300	300	-	-	-
Indoor Facilities										
Outdoor Facilities					300	300	300			
Capital Spares										
Heritage assets		-	-	-	-	-	-	-	-	-
Revenue Generating		-	-	-	-	-	-	-	-	-
Improved Property										
Unimproved Property										
Non-revenue Generating		-	-	-	-	-	-	-	-	-
Improved Property										
Unimproved Property										
Other assets		3,246	58,649	2,659	-	166	166	1,073	77	80
Operational Buildings		3,246	58,649	2,659	-	166	166	1,073	77	80
Municipal Offices		3,246	58,649	2,659		166	166	1,073	77	80
Pay/Enquiry Points										
Biological or Cultivated Assets		-	-	-	-	-	-	-	-	-
Biological or Cultivated Assets										
Intangible Assets		1,039	92	48	-	45	45	48	51	54
Servitudes										
Licences and Rights		1,039	92	48	-	45	45	48	51	54
Water Rights										
Effluent Licenses										
Solid Waste Licenses										
Computer Software and Applications		1,039	92	48		45	45	48	51	54
Load Settlement Software Applications										
Unspecified										
Computer Equipment		-	-	-	450	499	499	521	545	570
Computer Equipment					450	499	499	521	545	570
Furniture and Office Equipment		-	-	-	210	165	165	168	171	174
Furniture and Office Equipment					210	165	165	168	171	174
Machinery and Equipment		-	-	-	-	-	-	-	-	-
Machinery and Equipment										
Transport Assets		-	-	-	2,000	2,532	2,532	2,100	2,000	2,000
Transport Assets					2,000	2,532	2,532	2,100	2,000	2,000
Land		-	-	-	-	-	-	-	-	-
Land										
Zoo's, Marine and Non-biological Animals		-	-	-	-	-	-	-	-	-
Zoo's, Marine and Non-biological Animals										
Total Capital Expenditure on new assets	1	23,427	93,771	34,088	29,549	30,245	30,245	35,472	42,470	35,318

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EC126 Ngqushwa - Supporting Table SA34b Capital expenditure on the renewal of existing assets by asset class

Description	Ref	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
R thousand	1									
Capital expenditure on renewal of existing assets by Asset Class/Sub-class										
Infrastructure		-	-	-	-	-	-	-	-	-
Roads Infrastructure		-	-	-	-	-	-	-	-	-
Taxi Ranks/Bus Terminals										
Capital Spares										
Sport and Recreation Facilities		-	-	-	900	206	206	-	-	-
Indoor Facilities										
Outdoor Facilities					900	206	206			
Capital Spares										
Heritage assets		-	-	-	-	-	-	-	-	-
Zoo's, Marine and Non-biological Animals		-	-	-	-	-	-	-	-	-
Zoo's, Marine and Non-biological Animals										
Total Capital Expenditure on renewal of existing asset	1	-	-	-	900	206	206	-	-	-
Renewal of Existing Assets as % of total capex		0.0%	0.0%	0.0%	3.0%	0.7%	0.7%	0.0%	0.0%	0.0%
Renewal of Existing Assets as % of deprecn"		0.0%	0.0%	0.0%	8.5%	1.1%	1.1%	0.0%	0.0%	0.0%

EC126 Ngqushwa - Supporting Table SA34c Repairs and maintenance expenditure by asset class

Description	Ref	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
R thousand	1									
Repairs and maintenance expenditure by Asset Class/Sub-class										
Infrastructure		1,680	-	-	1,047	1,087	1,087	1,198	1,253	1,311
Roads Infrastructure		1,680	-	-	493	533	533	488	511	534
Roads		1,680			493	533	533	488	511	534
Electrical Infrastructure		-	-	-	554	554	554	710	742	776
Power Plants					-	-	-	710	742	776
Capital Spares					554	554	554			
Water Supply Infrastructure		-	-	-	-	-	-	-	-	-
Community Assets		581	-	-	-	-	-	-	-	-
Community Facilities		581	-	-	-	-	-	-	-	-
Halls		581								
Computer Equipment		-	-	-	154	161	161	168	237	308
Computer Equipment					154	161	161	168	237	308
Furniture and Office Equipment		-	-	-	-	-	-	-	-	-
Furniture and Office Equipment										
Machinery and Equipment		-	-	-	94	46	46	49	53	56
Machinery and Equipment					94	46	46	49	53	56
Transport Assets		-	-	-	1,052	1,052	1,052	1,099	1,150	1,203
Transport Assets					1,052	1,052	1,052	1,099	1,150	1,203
Total Repairs and Maintenance Expenditure	1	6,012	-	-	2,827	2,823	2,823	2,665	2,849	3,042

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EC126 Ngqushwa - Supporting Table SA34d Depreciation by asset class

Description	Ref	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
R thousand	1									
Depreciation by Asset Class/Sub-class										
Infrastructure		10,130	11,282	13,959	3,551	12,096	12,096	12,640	13,222	13,830
Roads Infrastructure		10,130	11,282	13,959	948	948	948	990	1,036	1,083
Roads		10,130	11,282	13,959	948	948	948	990	1,036	1,083
Road Structures										
Road Furniture										
Capital Spares										
Storm water Infrastructure		-	-	-	554	554	554	579	605	633
Drainage Collection										
Storm water Conveyance					554	554	554	579	605	633
Attenuation										
Electrical Infrastructure		-	-	-	2,049	10,594	10,594	11,071	11,580	12,113
Capital Spares					2,049	10,594	10,594	11,071	11,580	12,113
Water Supply Infrastructure		-	-	-	-	-	-	-	-	-
Capital Spares										
Community Assets		924	486	814	222	222	222	232	242	253
Community Facilities		517	480	563	222	222	222	232	242	253
Halls					222	222	222			
Police				83						
Parks		517	480	480						
Public Open Space										
Nature Reserves										
Public Ablution Facilities								232	242	253
Sport and Recreation Facilities		406	6	251	-	-	-	-	-	-
Indoor Facilities										
Outdoor Facilities										
Capital Spares		406	6	251						
Heritage assets		-	-	-	-	-	-	-	-	-
Other assets		2,483	18,853	4,174	2,991	2,991	2,991	3,126	3,269	3,420
Operational Buildings		2,483	18,853	4,174	2,991	2,991	2,991	3,126	3,269	3,420
Municipal Offices		2,483	18,676	4,044	2,991	2,991	2,991	3,126	3,269	3,420
Pay/Enquiry Points										
Depots										
Capital Spares		-	177	130						
Housing		-	-	-	-	-	-	-	-	-
Biological or Cultivated Assets		-	-	-	-	-	-	-	-	-
Biological or Cultivated Assets										
Intangible Assets		357	470	-	277	277	277	289	303	317
Servitudes					277	277	277			
Licences and Rights		357	470	-	-	-	-	289	303	317
Water Rights										
Effluent Licenses										
Solid Waste Licenses										
Computer Software and Applications		357	470					289	303	317
Load Settlement Software Applications										
Unspecified										
Computer Equipment		-	-	-	299	299	299	313	327	342
Computer Equipment					299	299	299	313	327	342
Furniture and Office Equipment		54	561	740	111	111	111	116	121	127
Furniture and Office Equipment		54	561	740	111	111	111	116	121	127
Machinery and Equipment		2,258	736	413	1,464	1,464	1,464	1,530	1,600	1,674
Machinery and Equipment		2,258	736	413	1,464	1,464	1,464	1,530	1,600	1,674
Transport Assets		941	1,088	606	1,662	1,662	1,662	1,736	1,816	1,900
Transport Assets		941	1,088	606	1,662	1,662	1,662	1,736	1,816	1,900
Zoo's, Marine and Non-biological Animals										
Total Depreciation	1	17,145	33,474	20,706	10,576	19,121	19,121	19,981	20,900	21,862

NGQUSHWA LOCAL MUNICIPALITY DRAFT BUDGET FOR 2020-2021

EC126 Ngqushwa - Supporting Table SA35 Future financial implications of the capital budget

Vote Description	Ref	2020/21 Medium Term Revenue & Expenditure Framework			Forecasts			
		Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23	Forecast 2023/24	Forecast 2024/25	Forecast 2025/26	Present value
R thousand								
Capital expenditure	1							
Vote 1 - Municipal governance and administration		-	-	-				
Vote 2 - Finance and administration		3,837	2,767	2,798				
Vote 3 - 0		-	-	-				
Vote 4 - 0		-	-	-				
Vote 5 - Community and public safety		1,600	1,674	1,751				
Vote 6 - Economic and environmental services		19,659	21,133	22,188				
Vote 7 - Trading services		10,376	16,897	8,580				
Vote 8 - Other		-	-	-				
Vote 9 -		-	-	-				
Vote 10 - [NAME OF VOTE 10]		-	-	-				
Vote 11 - [NAME OF VOTE 11]		-	-	-				
Vote 12 - [NAME OF VOTE 12]		-	-	-				
Vote 13 - [NAME OF VOTE 13]		-	-	-				
Vote 14 - [NAME OF VOTE 14]		-	-	-				
Vote 15 - [NAME OF VOTE 15]		-	-	-				
<i>List entity summary if applicable</i>								
Total Capital Expenditure		35,472	42,470	35,318	-	-	-	-
Future operational costs by vote	2							
Vote 1 - Municipal governance and administration								
Vote 2 - Finance and administration								
Vote 3 - 0								
Vote 4 - 0								
Vote 5 - Community and public safety								
Vote 6 - Economic and environmental services								
Vote 7 - Trading services								
Vote 8 - Other								
Vote 9 -								
Vote 10 - [NAME OF VOTE 10]								
Vote 11 - [NAME OF VOTE 11]								
Vote 12 - [NAME OF VOTE 12]								
Vote 13 - [NAME OF VOTE 13]								
Vote 14 - [NAME OF VOTE 14]								
Vote 15 - [NAME OF VOTE 15]								
<i>List entity summary if applicable</i>								
Total future operational costs		-	-	-	-	-	-	-
Future revenue by source	3							
Property rates								
Service charges - electricity revenue								
Service charges - water revenue								
Service charges - sanitation revenue								
Service charges - refuse revenue								
Rental of facilities and equipment								
<i>List other revenues sources if applicable</i>								
<i>List entity summary if applicable</i>								
Total future revenue		-	-	-	-	-	-	-
Net Financial Implications		35,472	42,470	35,318	-	-	-	-

NGQUSHWA LOCAL MUNICIPALITY DRAFT BUDGET FOR 2020-2021

EC126 Nqushwa - Supporting Table SA36 Detailed capital budget

R thousand													2020/21 Medium Term Revenue & Expenditure Framework			
Function	Project Description	Project Number	Type	MTSF Service Outcome	IUDF	Own Strategic Objectives	Asset Class	Asset Sub-Class	Ward Location	GPS Longitude	GPS Latitude	Audited Outcome 2018/19	Current Year 2019/20 Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
Parent municipality: List all capital projects grouped by Function																
Administrative and Corporate Support		PC0020030001001_001	New				Operational Buildings	Municipal Offices	Native or Head Office (Including Satellite Offices)			-		1,000		
Asset Management		PC00100202001_0001	New				Solid Waste Infrastructure	Landfill Sites	Whole of the Municipality			51				
Asset Management		PC001002006001_0001	New				Roads Infrastructure	Roads	Whole of the Municipality			-				
Asset Management		PC001002006001_0001	New				Roads Infrastructure	Roads	Whole of the Municipality			2,637				
Asset Management		PC001002009001_0001	New				Information and Communication Infrastructure	Data Centres	Whole of the Municipality			20				
Asset Management		PC001002009003_0001	New				Information and Communication Infrastructure	Distribution Layers	Whole of the Municipality			7,939				
Asset Management		PC002003002001001_001	New				Community Facilities	Halls	Whole of the Municipality			-				
Asset Management		PC002003002001011_001	New				Community Facilities	Cemeteries/Crematoria	Whole of the Municipality			56				
Asset Management		PC002003002001012_001	New				Community Facilities	Police	Whole of the Municipality			159				
Asset Management		PC002003002002002_001	New				Sport and Recreation Facilities	Outdoor Facilities	Whole of the Municipality			-				
Asset Management		PC002003003001001_001	New				Operational Buildings	Municipal Offices	Whole of the Municipality			5				
Asset Management	ec126_CAP IT 1, Computer Equipment	PC002003004_00001	New	competitive and responsive economic infrastruc	Governance	Infrastructure which delivers appropriate level	Computer Equipment	Computer Equipment	Whole of the Municipality	27.2676116	-33.1901061	635	499	521	545	570
Asset Management		PC002003005_00002	New				Furniture and Office Equipment	Furniture and Office Equipment	Whole of the Municipality			37				
Asset Management	EC126_CAP BTO 1, Furn & Equip	PC002003005_00005	New	re, accountable, effective and efficient local gov	Governance	Infrastructure through budget management be	Furniture and Office Equipment	Furniture and Office Equipment	Whole of the Municipality	27.2676116	-33.1901061	1,000	100	100	100	100
Asset Management		PC002003005_00006	New				Furniture and Office Equipment	Furniture and Office Equipment	Whole of the Municipality			1,981				
Asset Management		PC002003005_00007	New				Furniture and Office Equipment	Furniture and Office Equipment	Whole of the Municipality			558				
Asset Management		PC002003005_00008	New				Furniture and Office Equipment	Furniture and Office Equipment	Whole of the Municipality			1,679				
Asset Management		PC002003005_00009	New				Furniture and Office Equipment	Furniture and Office Equipment	Whole of the Municipality			1,804				
Asset Management		PC002003005_00010	New				Furniture and Office Equipment	Furniture and Office Equipment	Whole of the Municipality			736				
Asset Management	EC126_CAP IT 3, Software	PC002003006001_0001	New	competitive and responsive economic infrastruc	Governance	Infrastructure by goals, enabling a contribution to	Heritage Assets	Monuments	Whole of the Municipality	27.2676116	-33.1901061	0				
Asset Management		PC00200300702004_001	New				Licenses and Rights	Computer Software and Applications	Whole of the Municipality			45	48	51	54	
Asset Management		PC002003007003_0001	New				Intangible Assets	Computer Software and Applications	Whole of the Municipality			92				
Asset Management		PC002003008001001_001	New				Revenue Generating	Computer Software and Applications	Whole of the Municipality			2,609				
Asset Management		PC002003009_00003	New				Machinery and Equipment	Improved Property	Whole of the Municipality			172				
Asset Management		PC002003009_00004	New				Machinery and Equipment	Machinery and Equipment	Whole of the Municipality			-				
Asset Management		PC002003009_00005	New				Machinery and Equipment	Machinery and Equipment	Whole of the Municipality			524				
Asset Management	EC126CAP FLT 1, Municipal Vehicles	PC002003010_00001	New	rent, effective and development-oriented public	Governance	Infrastructure fleet administration service to	Transport Assets	Transport Assets	Whole of the Municipality	27.2676116	-33.1901061	2,132	2,532	2,100	2,000	2,000
Asset Management		PC002003010_00002	New				Transport Assets	Transport Assets	Whole of the Municipality			4,405				
Budget and Treasury Office		PC002003004_00002	New				Computer Equipment	Administrative or Head Office (Including Satellite Offices)	Whole of the Municipality...			2,948				
Community Halls and Facilities	CAP PMU BHINGQALA, 2019, Halls	PC00200302001001_001	New	rent, effective and development-oriented public	Growth	Infrastructure and operational processes	Community Facilities	Halls	Ward 12		-33		144			
Community Halls and Facilities	EC126_CAP PMU Lewis Community Hall	PC00200302001001_001	New	rent, effective and development-oriented public	Growth	Infrastructure and operational processes	Community Facilities	Halls	Ward 9		-33		1,381			
Community Halls and Facilities	EC126_CAP PMU Horton Community Hall	PC00200302001001_001	New	rent, effective and development-oriented public	Growth	Infrastructure and operational processes	Community Facilities	Halls	Ward 7		-33		1,500			
Community Halls and Facilities	EC126_CAP PMU Mazheweni Community Hall	PC00200302001001_001	New	rent, effective and development-oriented public	Growth	Infrastructure and operational processes	Community Facilities	Halls	Ward 10		-33		1,500			
Community Halls and Facilities	EC126_CAP PMU Lower Gwalana Community Hall	PC00200302001001_001	New	rent, effective and development-oriented public	Growth	Infrastructure and operational processes	Community Facilities	Halls	Ward 10		-33		1,500			
Community Halls and Facilities	EC126_CAP PMU Zalarha Community Hall	PC00200302001001_001	New	rent, effective and development-oriented public	Growth	Infrastructure and operational processes	Community Facilities	Halls	Ward 1		-33		1,500			
Community Halls and Facilities	EC126_CAP PMU Makahlane Community Hall	PC00200302001001_001	New	rent, effective and development-oriented public	Growth	Infrastructure and operational processes	Community Facilities	Halls	Ward 6		-33		1,500			
Community Halls and Facilities	EC126_CAP PMU Hosiini Community Hall	PC00200302001001_001	New	rent, effective and development-oriented public	Growth	Infrastructure and operational processes	Community Facilities	Halls	Ward 3		-33		1,500			
Community Halls and Facilities	EC126_CAP PMU 2020, Bodium Community Hall	PC00200302001001_001	New	rent, effective and development-oriented public	Growth	Infrastructure and operational processes	Community Facilities	Halls	Ward 5		-33		1,500			
Community Halls and Facilities		PC00200302001001_001	New				Community Facilities	Halls	Ward 2		-33			1,600	1,674	1,751
Electricity	EC126_CAP ELEC 1, Electrification program	PC002003009_00001	New	re, accountable, effective and efficient local gov	Inclusion and access	Infrastructure	Electrical Infrastructure	Capital Spares	Whole of the Municipality	27.2676116	-33.1901061	5,160	10,303	16,820	8,500	
Electricity	EC126_CAP ELEC 1, Municipal Office	PC002003009_00001	New	re, accountable, effective and efficient local gov	Inclusion and access	Infrastructure	Operational Buildings	Municipal Offices	Native or Head Office (Including Satellite Offices)	27.2676116	-33.1901061	166	73	77	80	
Information Technology	CAP IT 2, Furniture and Office Equipment	PC002003005_00013	New	rent, effective and development-oriented public	Inclusion and access	Infrastructure which delivers appropriate level	Furniture and Office Equipment	Furniture and Office Equipment	Whole of the Municipality	27.2676116	-33.1901061	65	68	71	74	
Municipal Manager, Town Secretary and Chief Executive		PC002003005_00012	New				Furniture and Office Equipment	Furniture and Office Equipment	Whole of the Municipality			9				
Roads	CAP PMU 3, 2018, Roads	PC001002006001_0001	New	rent, effective and development-oriented public	Growth	Infrastructure	Roads Infrastructure	Roads	Ward 9		-33		6			
Roads		PC001002006001_0001	New				Roads Infrastructure	Roads	Ward 12		-33		788			
Roads	CAP PMU 5, 2018, Roads	PC001002006001_0001	New	rent, effective and development-oriented public	Growth	Infrastructure	Roads Infrastructure	Roads	Ward 12		-33		5			
Roads	CAP PMU 1, 2018, Roads	PC001002006001_0001	New	rent, effective and development-oriented public	Growth	Infrastructure	Roads Infrastructure	Roads	Ward 2		-33		9			
Roads		PC001002006001_0001	New				Roads Infrastructure	Roads	Ward 11		-33		448			
Roads	CAP PMU LEGENI, 2019, Roads	PC001002006001_0001	New	competitive and responsive economic infrastruc	Growth	Infrastructure and operational processes	Roads Infrastructure	Roads	Ward 5		-33		2,182			
Roads	CAP PMU Rura, 2019, Roads	PC001002006001_0001	New	rent, effective and development-oriented public	Growth	Infrastructure and operational processes	Roads Infrastructure	Roads	Ward 7		-33		2,138			
Roads	CAP PMU MPHEKWEINI, 2019, Roads	PC001002006001_0001	New	competitive and responsive economic infrastruc	Growth	Infrastructure and operational processes	Roads Infrastructure	Roads	Ward 11 Ward 12,...		-33		3,999			
Roads	EC126_CAP PMU PEDIID ROAD 3, Roads	PC001002006001_0001	New	competitive and responsive economic infrastruc	Growth	Infrastructure and operational processes	Roads Infrastructure	Roads	Ward 6		-33		762	4,502	4,709	4,926
Roads	EC126_CAP PMU 2020, Power Internal Streets	PC001002006001_0001	New	rent, effective and development-oriented public	Growth	Infrastructure and operational processes	Roads Infrastructure	Roads	Ward 8		-33		254	5,657	6,487	6,869
Roads		PC001002006001_0001	New				Roads Infrastructure	Roads	Ward 5		-33		2,500	2,615	2,735	
Roads		PC001002006001_0001	New				Roads Infrastructure	Roads	Ward 2 Ward 5,...		-33		6,200	6,485	6,784	
Roads		PC001002006001_0001	New				Roads Infrastructure	Roads	Ward 12		-33		800	837	875	
Roads	EC126_CAP ROAD 1, Road signage	PC001002006003_0001	New	rent, effective and development-oriented public	Growth	Infrastructure and operational processes	Roads Infrastructure	Road Furniture	Whole of the Municipality	27.2676116	-33.1901061					
Sports Grounds and Stadiums	EC126_CAP ROAD GLEN, Glenmore Sports	PC00200302002002_001	Renewal	rent, effective and development-oriented public	Growth	Infrastructure	Sport and Recreation Facilities	Outdoor Facilities	Ward 7		-33.1901061	1,253	206			
Sports Grounds and Stadiums	EC126_CAP ROAD JUBA, Jubia Sports	PC00200302002002_001	New	rent, effective and development-oriented public	Growth	Infrastructure	Sport and Recreation Facilities	Outdoor Facilities	Ward 2		-33.1901061		300			
Sports Grounds and Stadiums	ASHFLOW, Machinery and Equipment	PC002003009_00007	New	Quality basic education	Spatial integration	Infrastructure for the local community to participate in the affairs of the municipality;			Ward 1		-33.1901061					
Parent Capital expenditure												34,088	30,451	35,472	42,470	35,318

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EC126 Nqushwa - Supporting Table SA38 Consolidated detailed operational projects

R thousand	Function	Project Description	Project Number	Type	MTSF Service Outcome	IUDF	Own Strategic Objectives	Asset Class	Asset Sub-	Ward Location	GPS	GPS Latitude	Prior year outcomes		2020/21 Medium Term Revenue & Expenditure Framework		
													Audited	Current Year	Budget Year	Budget Year +1	Budget Year +2
Parent municipality: List of operational projects grouped by Function																	
	Administrative and Corporate Support	EC126_CORP5_Team Building Corporate Services	PO003017005_00004	Work Streams	effective and development-oriented ps	Growth	d enhance the human resource capacity of the institution		Administrative or Head Office (Including Satellite Offices)	Ward 10	27.2676116	-33.1901061	25	32			
	Agricultural	RIC1_Formalisation of grain production for creation of sustainable markets (Mechanized)	PO003001001_00001	Work Streams	effective and responsive economic infras	Growth	nd participation in agricultural opportunities by unlocking agricultural potential		Whole of the Municipality	Ward 10	27.2676116	-33.1901061	43	44	46	48	51
	Agricultural	EC126_AGRIC3_Agri processing	PO003001001_00003	Work Streams	cent employment through inclusive gro	Growth	nd participation in agricultural opportunities by unlocking agricultural potential		Whole of the Municipality	Ward 10	27.2676116	-33.1901061	19	100	70	74	77
	Cemeteries, Funeral Parlours and Crematoriums		PO003041_00001	Work Streams					Whole of the Municipality				7				
	Community Parks (including Nurseries)	EC_126_PARK_MAINTEN_Machinery and Equipment	JO10202001009_000	Corrective Maintenance	effective and development-oriented ps	Spatial integration	nsure effective, economical and compliant	Planned	Ward 10	Ward 10	27.2676116	-33.1901061	2	46	49	53	56
	Corporate Wide Strategic Planning (IDPs, LEDS)		PO003007008_00001	Work Streams					Whole of the Municipality				18				
	Corporate Wide Strategic Planning (IDPs, LE	EC126_LED1_Business Plans	PO003023001_00001	Work Streams	effective and development-oriented ps	Growth	that promotes the development of the local economy and facilitates job creation,		Whole of the Municipality	Ward 10	27.2676116	-33.1901061	200	178	190	201	
	Corporate Wide Strategic Planning (IDPs, LE	LED4_Training	PO003023004_00001	Work Streams	effective and responsive economic infras	Growth	that promotes the development of the local economy and facilitates job creation,		Whole of the Municipality	Ward 10	27.2676116	-33.1901061	171	144	151	158	158
	Corporate Wide Strategic Planning (IDPs, LE	EC126_PMS1_PMS Review	PO003034_00001	Work Streams	available workforce to support an inclus	Governance	ate a high-performance culture on on-going basis		Whole of the Municipality	Ward 10	27.2676116	-33.1901061	172	209	150	157	164
	Corporate Wide Strategic Planning (IDPs, LE	EC126_IDP1_Employee Study IDP and Annual Report	PO003044009_00001	Work Streams	accountable, effective and efficient loca	Governance	nsure effective, economical and compliant integrated planning		Whole of the Municipality	Ward 10	27.2676116	-33.1901061	117	124	129	135	142
	Economic Development/Planning	EC126_STP1_Planning and Survey	PO003042_00001	Work Streams	nsance our environmental assets and na	Spatial integration	wall to wall SPLUMA compliant Spatial Development Framework (SDF)		Whole of the Municipality	Ward 10	27.2676116	-33.1901061	237				
	Electricity	EC126_ELEC1_Maintenance of Streetlights	JO10202001001005	Corrective Maintenance	effective and responsive economic infras	Growth	services to ensure the rendering of effective	Electrical Infrastructure	Power Plants	Ward 10	27.2676116	-33.1901061	493	554	710	742	776
	Electricity	EC126_ELEC2_Electrification Municipal Buildings	20202010030010010	Corrective Maintenance	effective and responsive economic infras	Growth	services to ensure the rendering of effective	Operational Buildings	Municipal Offices	Ward 10	27.2676116	-33.1901061	339	476	150	157	164
	Finance	EC126_CFO08_EPPW : Roads and Stormwater	PO003016001_00001	Work Streams	effective and development-oriented ps	Growth	poring through budget management best practices and interdepartmental coordination.		Whole of the Municipality	Ward 10	27.2676116	-33.1901061	1,480	1,901	3,544	3,714	3,892
	Fleet Management	EC126_FLT10_Repairs Vehicles & Implements : Administration	JO10202001010_000	Corrective Maintenance	effective and development-oriented ps	Inclusion and access	orporate fleet administration service to the	Planned	Transport Assets	Ward 10	27.2676116	-33.1901061	1,513	1,052	1,099	1,150	1,203
	Housing		PO003007015_00001	Work Streams					Whole of the Municipality				0				
	Housing	EC126_HOU6_Repairs & Maintenance of Mun Buildings	PO003007015_00005	Work Streams	accountable, effective and efficient loca	Governance	commodate persons with disabilities whilst adapting, upgrading and maintaining existing ones.		Whole of the Municipality	Ward 10	27.2676116	-33.1901061	377	659	688	720	753
	Human Resources	EC126_HRM8_Training Expenses : Corporate Services - Human Resources	PO003004010_00001	Work Streams	accountable, effective and efficient loca	Governance	d enhance the human resource capacity of the institution	Administrative or Head Office (Including Satellite Offices)	Ward 10	27.2676116	-33.1901061	-33.1901061	462	575	731	765	800
	Human Resources	EC126_HRM2_Employee Assistance Programme : Corporate Services - Municipal Health	PO003019004_00001	Work Streams	accountable, effective and efficient loca	Governance	Occupational Health & Safety Office are to promote health by providing the employees with		Ward 10	27.2676116	-33.1901061	-33.1901061	41	84	88	92	96
	Human Resources	EC126_HRM11_Employee Study Assistance : Corporate Services - Human Resources	PO003020002_00001	Work Streams	accountable, effective and efficient loca	Governance	individual that can contribute positively to the nation as a whole.		Whole of the Municipality	Ward 10	27.2676116	-33.1901061	6	6	6	6	6
	Human Resources	EC126_HRM2_Employee Assistance Programme : Corporate Services - Human Resources	PO003020002_00002	Work Streams	accountable, effective and efficient loca	Governance	Occupational Health & Safety Office are to promote health by providing the employees with		Ward 10	27.2676116	-33.1901061	-33.1901061	52	58	61	64	66
	Human Resources	EC126_HRM1_Human Resources (Recruitments and selection	PO003020003_00001	Work Streams	available workforce to support an inclus	Governance	d enhance the human resource capacity of the institution		Whole of the Municipality	Ward 10	27.2676116	-33.1901061	61	170	178	186	194
	Human Resources	EC126_HRM3_SAISMA Games	PO003043001_00001	Work Streams	accountable, effective and efficient loca	Governance	Occupational Health & Safety Office are to promote health by providing the employees with		Ward 10	27.2676116	-33.1901061	-33.1901061	7				
	Information Technology	EC126_ICT1_Maintenance IT : Municipal Manager : ICT	JO10202002004_000	Corrective Maintenance	accountable, effective and efficient loca	Governance	icals, Councilors and third parties within the	Emergency	Computer Equipme	Ward 10	27.2676116	-33.1901061	42	120	125	192	281
	Libraries and Archives	EC126_LBR1_Library Programmes	PO003007014_00002	Work Streams	effective and development-oriented ps	Inclusion and access	equipment and green areas are currently managed and provided by the Department of Commu		Ward 10	27.2676116	-33.1901061	-33.1901061	55	58	60	63	
	Marketing, Customer Relations, Publicity and	EC126_MMOC003_Newsletter : Municipal Manager : Communication	PO003006005_00001	Work Streams	accountable, effective and efficient loca	Governance	in communication with internal and external stakeholders		Whole of the Municipality	Ward 10	27.2676116	-33.1901061	16	30	28	26	24
	Marketing, Customer Relations, Publicity and	EC126_MMOC001_Meetings and Workshops (IGR and LCF)	PO00304010_00001	Work Streams	accountable, effective and efficient loca	Governance	ective and efficient IGR and International Relations functioning		Whole of the Municipality	Ward 10	27.2676116	-33.1901061	6	8	13	17	22
	Marketing, Customer Relations, Publicity and	EC126_MMOC005_Website Development Web Hosting, Maintenance Support)	PO003049_00001	Work Streams	accountable, effective and efficient loca	Governance	ative of ICT governance framework on quarterly basis		Whole of the Municipality	Ward 10	27.2676116	-33.1901061	25	12	13	13	14
	Mayor and Council	CG8_Public Participation Meeting	PO003006006_00002	Work Streams	accountable, effective and efficient loca	Governance	DOO GOVERNANCE AND PUBLIC PARTICIPATION		Ward 10	27.2676116	-33.1901061	-33.1901061	1	26	26	28	29
	Mayor and Council	CG10_Public Participation Meeting	PO003006006_00002	Work Streams	accountable, effective and efficient loca	Governance	DOO GOVERNANCE AND PUBLIC PARTICIPATION		Ward 10	27.2676116	-33.1901061	-33.1901061	18				
	Mayor and Council	CG11_Community Development Initiatives	PO003007003_00001	Work Streams	to Africa and contribute to a better Afric	Governance	DOO GOVERNANCE AND PUBLIC PARTICIPATION		Ward 10	27.2676116	-33.1901061	-33.1901061	4				
	Municipal Manager, Town Secretary and CH	EC126_SPU1_Co-ordination of National days	PO003017005_00002	Work Streams	nsure cohesive society with a common na	Inclusion and access	ffective functionality of special programmes within Nqushwa LM by 2022 and beyond		Ward 10	27.2676116	-33.1901061	-33.1901061	2	27	69	72	75
	Municipal Manager, Town Secretary and CH	EC126_SPU4_Support of Vulnerable Groups	PO003017005_00003	Work Streams	nsure cohesive society with a common na	Inclusion and access	ffective functionality of special programmes within Nqushwa LM by 2022 and beyond		Ward 10	27.2676116	-33.1901061	-33.1901061	345	343	294	308	322
	Municipal Manager, Town Secretary and CH	EC126_SPU3_Sport Development	PO003043004_00001	Work Streams	nsure cohesive society with a common na	Inclusion and access	g and nurturing of talent in various sporting codes within NLM by 2022 and beyond		Ward 10	27.2676116	-33.1901061	-33.1901061	35	31	105	110	115
	Municipal Manager, Town Secretary and CH	EC126_MM007_Strategic Planning Sessions	JO00304016001_000	Work Streams	accountable, effective and efficient loca	Governance	and sustainable traffic and law enforcement	Planned	Computer Equipme	Ward 10	27.2676116	-33.1901061	566	477	498	521	545
	Police Forces, Traffic and Street/Parking Cor	EC126_RSC2_Calibration of Speed Cameras as Traffic Services	JO10202001004_000	Corrective Maintenance	accountable, effective and efficient loca	Governance	equipment and green areas are currently managed and provided by the Department of Commu		Ward 10	27.2676116	-33.1901061	-33.1901061	33	41	43	45	47
	Roads	EC126_LBR1_Library operations	PO003007014_00001	Work Streams	effective and development-oriented ps	Inclusion and access	equipment and green areas are currently managed and provided by the Department of Commu		Ward 10	27.2676116	-33.1901061	-33.1901061	41	445	465	486	509
	Roads	EC126_ROAD1_Repairs & Maint Roads : Roads (1)	JO1020201002001002	Corrective Maintenance	nsance our environmental assets and na	Growth	maintenance and operational processes with	Roads Infrastructure	Roads	Ward 10	27.2676116	-33.1901061	351	513	467	489	511
	Roads	EC126_ROAD1_Repairs & Maint Roads : Roads (2)	JO1020201002001002	Corrective Maintenance	nsance our environmental assets and na	Growth	maintenance and operational processes with	Roads Infrastructure	Roads	Ward 10	27.2676116	-33.1901061	12	20	21	22	23
	Solid Waste Removal	Municipal Running Cost	PO00402002001_000	New	Quality basic education	Governance	poring through budget management best practices and interdepartmental coordin	Administrative or Head Office (Including Satellite Offices)	Ward 10	27.2676116	-33.1901061	-33.1901061	141,141	130,707	139,330	147,339	155,699
	Solid Waste Removal	EC126_CG7_Training of Councilors & Traditional Leaders	PO003004002_00001	Work Streams	accountable, effective and efficient loca	Governance	d enhance the human resource capacity of the institution		Ward 10	27.2676116	-33.1901061	-33.1901061	79	82	86	90	
	Solid Waste Removal	EC126_CG6_Team Building (Year-end Fundon)	PO003004009_00001	Work Streams	accountable, effective and efficient loca	Governance	d enhance the human resource capacity of the institution		Ward 10	27.2676116	-33.1901061	-33.1901061	195	8			
	Solid Waste Removal	EC126_Workshops, Seminars and Subject Matter Training	PO003004010_00002	Work Streams	Quality basic education	Governance	poring through budget management best practices and interde	Administrative or Head Office (Including Satellite Offices)	Ward 10	27.2676116	-33.1901061	-33.1901061	2,434	2,512	1,988	2,077	2,169
	Solid Waste Removal	EC126_CG1_Mayoral Imbizo	PO003006004_00001	Work Streams	to Africa and contribute to a better Afric	Inclusion and access	e conditions for the local community to participate in the affairs of the municipality;		Ward 10	27.2676116	-33.1901061	-33.1901061	5	46	48	50	51
	Solid Waste Removal	EC126_CG3_War Room Meetings	PO003006004_00002	Work Streams	accountable, effective and efficient loca	Governance	e conditions for the local community to participate in the affairs of the municipality;		Ward 10	27.2676116	-33.1901061	-33.1901061	202	221	211	221	231
	Solid Waste Removal	EC126_CG4_MFAC Road Show	PO003006004_00003	Work Streams	nsance our environmental assets and na	Growth	agement services in accordance with applicable legislation, by-laws and standards		Ward 10	27.2676116	-33.1901061	-33.1901061	423	607	566	590	615
	Solid Waste Removal	EC126_REF2_Coastal Management	PO003019004_00001	Work Streams	nsance our environmental assets and na	Growth	e conditions for the local community to participate in the affairs of the municipality;		Ward 10	27.2676116	-33.1901061	-33.1901061	0	0	0	0	0
	Solid Waste Removal	EC126_CG5_Service Delivery Program (Project Hand-over)	PO003017005_00001	Work Streams	accountable, effective and efficient loca	Growth	e conditions for the local community to participate in the affairs of the municipality;		Ward 10	27.2676116	-33.1901061	-33.1901061	0	0	0	0	0
	Tourism		PO003023003_00001	Work Streams					Administrative or Head Office (Including Satellite Offices)								
	Tourism	EC126_TOUR1_Hamburg Splash Festival	PO003046003_00001	Work Streams	cent employment through inclusive gro	Growth	nqushwa Local Municipality as a tourism destination of choice		Ward 10	27.2676116	-33.1901061	-33.1901061	21	149			
	Tourism	Opening of Season	PO003046003_00002	Work Streams	cent employment through inclusive gro	Growth	nqushwa Local Municipality as a tourism destination of choice		Ward 10	27.2676116	-33.1901061	-33.1901061	376	362	351	373	396
	Tourism	Tourism & Heritage Month	PO003046003_00003	Work Streams	cent employment through inclusive gro	Growth	nqushwa Local Municipality as a tourism destination of choice		Ward 10	27.2676116	-33.1901061	-33.1901061	78	87	93	99	105
	Tourism		PO003046004_00001	Work Streams					Ward 3								
	Town Planning, Building Regulations and En	EC126_STP2_SDF Review	PO003042_00002	Work Streams	nsance our environmental assets and na	Spatial integration	wall to wall SPLUMA compliant Spatial Development Framework (SDF)		Ward 10	27.2676116	-33.1901061	-33.1901061	62	159			
	Town Planning, Building Regulations and En	EC126_STP4_Land Use Scheme	PO003042_00004	Work Streams	nsance our environmental assets and na	Spatial integration	wall to wall SPLUMA compliant Spatial Development Framework (SDF)		Ward 10	27.2676116	-33.1901061	-33.1901061	78	60	410	435	463
	Town Planning, Building Regulations and En	Enforcement, and City Engineer	PO003042_00005	Work Streams					Ward 10	27.2676116	-33.1901061	-33.1901061	203	169			
	Town Planning, Building Regulations and En	STP2_Town Planning Feasibility study	PO003042_00006	Work Streams	nsance our environmental assets and na	Spatial integration	wall to wall SPLUMA compliant Spatial Development Framework (SDF)		Ward 10	27.2676116	-33.1901061	-33.1901061	0				
	Entity Operational expenditure																
	Total Operational expenditure												151,932	143,810	154,117	162,289	171,650

PART THREE

8. MUNICIPAL MANAGER'S QUALITY CERTIFICATE

I **Misiwe M. Mpahlwa** the **Municipal Manager** of **Ngqushwa Local Municipality (EC 126)** certify that the Draft Budget and supporting documentation for the 2020/21 financial year, have been prepared in accordance with the Municipal Finance Management Act and the Regulations made under the Act; and that the Draft Budget and supporting documentations are consistent with the Draft Integrated Development Plan of the Municipality.

Signature:

Date: